

STRATEGIES FOR HOPE TRUST



ANNUAL REVIEW

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to 31 March 2016**



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Trustees' Report and Accounts with Independent Examiners' Report for the period ended 29 February 2016.

1. EXECUTIVE SUMMARY

This report covers the final year of the Strategies for Hope project, which began in 1989 with financial support from ActionAid and World in Need.

During the past year, most Strategies for Hope production and training activities have centred on the Called to Care initiative, in which there have been important new developments, namely:

- the publication of editions of Called to Care workbooks in two African languages (two in Chichewa and one in Ndebele) and of one workbook in French.



- an 81% increase since the previous year in the number of people who participated in Called to Care training workshops. Significantly, the largest increase compared with the previous year was in participants in workshops funded directly by donor organisations, rather than via the SFH Trust. Since 2012, a total of 3,730 people have now taken part in Called to Care training workshops in 18 African countries.

This 12 month period was also marked by the steady wind-down of all Strategies for Hope project activities, due to the imminent retirement of the project managers, Glen and Alison Williams. In April 2015, responsibility for the Stepping Stones project was handed over to the Salamander Trust, whose Director, Alice Welbourn, is the author of the original *Stepping Stones* manual. Sales and free distribution of all Strategies for Hope materials by our UK distributor, TALC, ceased in September 2015. The funding of Called to Care training workshops by the Strategies for Hope Trust finished in February 2016. The final accounts of the Strategies for Hope Trust were completed at the end of February 2016 and approved by the auditor.

These developments, however, do not mean that the Strategies for Hope project is about to disappear without trace. On the contrary, the legacy of the project is considerable and its impact will continue to be felt in many countries, especially in sub-Saharan Africa, for years to come.

Since the start of the project in 1989, over 1.2 million copies of Strategies for Hope books, manuals and videos have been produced and distributed worldwide, but mainly in sub-Saharan Africa. These materials continue to inform, guide and inspire community-

based responses to the great challenges of the HIV epidemic. Moreover, all 10 Called to Care workbooks in English – and several in French, Kiswahili and Portuguese – are available for free downloading from the Strategies for Hope website (www.stratshope.org). Five Strategies for Hope videos can also be viewed on the SFH website.



A Called to Care training workshop run by Living Word in Malawi: since 2012, a total of 3,730 people have taken part in Called to Care training workshops in 18 African countries.

The Strategies for Hope management team continues to work on the project –

in an unpaid, part-time capacity – by compiling reports, updating the Strategies for Hope website, supporting partners who are seeking funding (e.g. for Called to Care workshops and editions of the workbooks in other languages), and advising partners on issues such as monitoring and evaluation. They plan to continue supporting Called to Care partners in these ways at least until the end of 2016.

This Annual Review is not simply an account of the activities of the Strategies for Hope Trust during the past year. It also summarises the achievements of the project and pays tribute to the many organisations and individuals who have supported it in a multitude of ways since it began during the early years of the HIV epidemic. To all these partners, colleagues and friends we would like to extend our heartfelt thanks.

2. CALLED TO CARE TRAINING WORKSHOPS

2.1 Background and overview

The main activity of the project during this period has been the Called to Care project, in particular the organisation of small training workshops to enable partner organisations to make the most effective use of the 10 Called to Care workbooks. Each workshop brings together at least 10 church and/or community leaders for a two-day, non-residential training course, using one or two Called to Care workbooks, facilitated by two or three people.



A Called to Care training workshop run by Youth Activists Initiative Organisation in Malawi, using the Chichewa edition of *My Life - Starting Now*, which they translated and produced themselves.

During this period a total of 1,945 people participated in 97 Called to Care training workshops: 47 workshops were funded by the Strategies for Hope Trust (SFHT) and 50 directly by donor organisations.

Since April 2012 a total of 3,730 church and community leaders have participated in Called to Care training workshops in 18 sub-Saharan African countries. People trained in workshops funded by the SFH Trust totalled 1,736, while 1,994 were trained in workshops funded directly by donor organisations.

The gender breakdown of all Called to Care workshops is as follows: 883 men and 853 women were trained in workshops funded by the SFH Trust, while 927 men and 1,067 women were trained in workshops funded directly by donor organisations.

2.2 Workshops funded by SFH Trust

The SFH Trust provides £240 to cover all or most of the costs involved: the main expenditure is for meals, snacks, drinks and travel expenses for the participants and the facilitators. Several churches, faith-based organisations and NGOs have also mobilised funds locally to increase the number of participants.

Each workshop participant is provided with a copy of the Called to Care workbook(s) used during the workshop. Called to Care workshops are organised by a wide range of church denominations, including Anglicans, Catholics, Evangelical, Pentecostal and Reformed churches, and also by faith-based organisations (e.g. CONERELA+ in the Democratic Republic of Congo, the Christian Communication Network in Malawi, and the Scripture Union in Uganda). In addition, about one third are organised by secular NGOs and community groups, including HIV support groups.

Table 2a: Called to Care Training Workshops funded by SFH Trust, 2015-16				
ORGANISATION	COUNTRY	WORKBOOKS	WORK-SHOPS	PARTICIPANTS
1. ADIAS	Côte d'Ivoire	No. 7	1	12 (6M; 6F)
2. FAVRA	Kenya	Nos. 4, 5 & 7	2	24 (13M; 11F)
3. Rural Education Support and Rehab Unit	Malawi	Nos. 5 & 10	11	160 (63M; 97F)
4. MUB Home Foundation	Uganda	Nos. 2, 4, 5 & 10	3	37 (23M; 14F)
5. Ukhondo Services Foundation	Malawi	No. 10	1	11 (6M; 5F)
6. Wesleyan Methodist Church	Mozambique	Nos. 2 & 3	1	19 (8M; 11F)
7. Umodzi Community Based Organization	Malawi	Nos. 5 & 10	1	20 (10M; 10F)
8. Urukundu Development in Rwanda	Rwanda	Nos. 2 & 3	1	10 (2M; 8F)
9. Christian Revival Centre	Uganda	Nos. 4 & 5	1	12 (7M; 5F)
10. ACAD	Togo	No. 2	1	21 (9M; 12F)
11. Mombasa Catholic Archdiocese	Kenya	No. 3	1	14 (7M; 7F)
12. Lusaka Catholic Diocese*	Zambia	No. 9	1	20 (9M; 11F)
13. Chazunda Organization	Malawi	No. 4	1	10 (5M; 5F)
14. FEDA	DRC	No. 3	1	10 (5M; 5F)
15. CONERELA+	DRC	No. 3	1	27 (18M; 9F)
16. Anglican Church	DRC	Nos. 1 & 3	1	13 (10M; 3F)
17. Anglican Church	Malawi	No. 3	1	30 (17M; 13F)
18. Christian Communications Network	Malawi	No. 9	1	15 (5M; 10F)
19. Scripture Union	Uganda	No. 10	1	20 (8M; 12F)
20. Apostolic Church	Malawi	No. 4	1	16 (8M; 8F)
21. Hope for Africa	Zambia	Nos. 6 & 10	1	10 (5M; 5F)
22. Koguta East Community Unit	Kenya	No. 5	1	12 (6M; 6F)
23. NWAPAG	Cameroon	No. 3	2	27 (7M; 20F)
24. Goliati CBO	Malawi	No. 4	2	17 (10M; 7F)
25. Vision Church of God	Uganda	Nos. 4 & 5	1	26 (14M; 12F)
26. Faculté de Théologie Evangélique	Cameroon	Nos. 1 & 7	1	10 (5M; 5F)
27. Catholic Parish Church	Tanzania	Nos. 3 & 6	1	21 (12M; 9F)
28. Action Chrétienne contre le VIH/sida	DRC	No. 7	2	40 (26M; 14F)
29. Hope Children Centre	Mozambique	No. 3	1	13 (8M; 5F)
30. ACAD	Togo	No. 10	1	22 (8M; 14F)
31. Methodist Church	Zimbabwe	Nos. 3 & 4	1	21 (9M; 12F)
TOTALS			47	720 (349M; 371F)

(* 4-day workshop)

In 2015/16 a total of 720 church and community leaders (349 males and 371 females) attended 47 Called to Care training workshops organised by 31 churches, faith-based organisations and NGOs, funded by the Strategies for Hope Trust (see Table 2a above). In 2014/15, by comparison, 308 people (142 males, 166 females) participated in 23 workshops funded by the SFH Trust.

These workshops were held in 12 African countries. Table 2b (next page) shows the number of workshops and participants held in each country.

The main languages used in the course of these workshops were as follows: English (35), French (8), Kiswahili (2) and Portuguese (2). However, in most workshops African languages were also used to explain passages in the workbooks which some participants did not fully understand.

Table 2b: Countries and total participants where SFHT-supported Called to Care workshops were held, 2015/16		
Country	No. of workshops	No. of participants
Cameroon	3	29
Côte d'Ivoire	1	12
DRC	5	90
Kenya	4	50
Malawi	19	279
Mozambique	2	32
Rwanda	1	10
Tanzania	1	21
Togo	2	43
Uganda	6	95
Zambia	2	38
Zimbabwe	1	21
TOTAL:	47	720

The large number of Called to Care workshop participants in Malawi is probably due to four factors: first, the external evaluation of the project, which was carried out mainly in Malawi in 2011; second, the promotion and distribution of the Called to Care materials at the international INERELA+ conference in Lilongwe in 2011; third, the role of the Anglican priest, Fr Willard Kamandani, in assisting local faith-based organisations in planning workshops; and fourth, the large number of workshops (11) conducted by one organisation, RESARU, in Malawi.

A breakdown of the organisations which implemented Called to Care training workshops shows that two-thirds were churches and faith-based organisations; the remaining one third consisted of non-governmental organisations and community groups, as shown in Table 2c:

Table 2c: Organisers of SFHT-funded Called to Care training workshops, 2015/16	
Churches	11
Faith-based organisations	10
Non-governmental organisations	10

2.3 Workshops directly funded by donors

Five partner organisations in Malawi and Kenya received direct financial support from three church donor organisations – Misereor, the Church of Scotland's HIV & AIDS programme and Churches Helping Churches/Bread for the World – to organise 50 Called to Care training workshops. A total of 1,225 people attended these workshops, with women participants clearly outnumbering men, as shown in Table 2d opposite. In 2014/15, by comparison, 769 participants (367 males; 402 females) attended 43 workshops funded directly donor organisations.

Table 2d: Called to Care Training Workshops funded directly by donors, 2015-16

ORGANISATION	COUNTRY	WORKBOOKS	WORK-SHOPS	PARTICIPANTS
1. Ch of Central Africa Presbyterian, Blantyre Synod	Malawi	Nos. 4,5,7,8,10	20	600 (300M; 300F)
2. INERELA+	Kenya	No. 10	7	140 (70M; 70F)
3. Nyakach Kwa Women Forum for Networking	Kenya	No. 5	5	160 (53M; 107F)
4. Karungu-Homa Bay Devt Group	Kenya	No. 5	10	200 (87M; 113F)
5. Ukhondo Services Foundation	Malawi	Nos. 8 & 10	8	125 (50M; 75F)
TOTALS			50	1,225 (560M; 665F)

The SFH Trust provided these partner organisations with technical and editorial support in drafting their grant applications, and also in planning and reporting on their activities. All of these workshops were conducted in English, backed up by the use of vernacular languages whenever necessary.

For a complete list of Called to Care training workshops since they started in August 2012 - their organisers, countries and participants - please see Appendix A.

2.4 Feedback

The organisations implementing Called to Care training workshops also submit feedback on their work, usually using a standard form supplied by the Strategies for Hope Trust. Here is a small selection of quotes from reports received in 2015/16:

• Called to Care no. 1, *Positive Voices:*

I have noticed that this book has a great impact, especially on religious leaders.

This is evident from the training conducted in Dowa district, central region of Malawi.

The response from participants was inspirational, as many were woken up in their mind and actions. They are learning stories to convince people to change their way of approaching HIV/AIDS issues. (Shora Kauluka, Fountain of Hope, Lilongwe, Malawi)

This book has many inspirational stories which have opened my eyes and mind. I will start talking about HIV/AIDS as a man of God without shame. (Pastor Innocent Linkson, Dowa district, Malawi)

• Called to Care no. 2, *Making it Happen:*

The workshop participants were 80% women and girls because they are much more responsive to HIV prevention initiatives and are the main activists in our organisation.

The men and the boys, on the other hand, hide themselves away and don't want to admit that they might be infected. It's left to the women to break the silence about HIV. (Rev Charles Munyamahoro, Urukundo Development in Rwanda, Kigali, Rwanda)



• Called to Care no. 3, *Time to Talk*:

As someone who is HIV-positive, I am very excited by this book, which talks about sex as a gift from God, including for partners who are HIV-positive, who can still enjoy sex. (Pastor Evaristo Tome, a member of Tete HIV Alliance Support Group, Tete, Mozambique)

I have gained relevant skills which will help me in my life. With this knowledge I will be able to mobilise people living with the virus to have positive living, including having sex, and I will encourage them to use the condom while at the same time worshipping God. (Miguel Eduardo, member of Tete HIV/AIDS Support Group, Mozambique)

The participants agreed to form a club called KUSINTHA, meaning “behaviour change”, aiming to disseminate information contained in the workbook to enhance behaviour change among the youth. ... The club will employ the use of drama, comedy, poems, short stories etc to communicate messages. (Fr Dan Mazimbo, Anglican Diocese of Southern Malawi, Blantyre, Malawi)



In Nchum, Cameroon, members of the Women Anti-AIDS and Poverty Alleviation Group agreed that it really was “time to talk” for husbands and wives.

Participants loved, cherished and appreciated the training workshop, and confirmed that it was indeed ‘time to talk’, especially as this reflected the true situations that they are living with in society. They prayed that many more such workshops should be organised. They promised to use the knowledge acquired to sensitise their community members. (Asa’a Rachel Bih, Nchum Women Anti-AIDS and Poverty Alleviation Group, Nchum, Cameroon)

After a long discussion, some lessons were drawn from the topic, namely:

- *There is a need to educate men and women to change their sexual behaviour.*
- *It is necessary to correct some myths or stereotypes existing in people’s minds, especially in those men who believe that having multiple sexual partners is a symbol of being powerful.*
- *Continuous dialogue between couples should be encouraged, and that dialogue should be extended to their children, in order to reduce risky behaviour that can lead them to HIV infection.*
- *A couple should not have secrets from one another, but should be open and discuss issues affecting their marriage.*

(Rev Azarias Muchanga, Methodist Church in Mozambique, Maputo, Mozambique)

• **Called to Care no. 4, Pastoral Action on HIV and AIDS:**

I am so excited about this workshop, and we shall be able to offer hope to many lives through the knowledge we have gained through this training, especially about caring for one another and voluntary counselling and testing. Most Christians think that testing is for those who are not born-again, and this has been causing confusion. But with the required skills I feel competent enough to handle the situation in a pastoral way. (Jacob Lampiyano Zacharia, resident pastor, Miracle Pentecostal Church, Blantyre, Malawi)



A participant in a Called to Care training workshop run by Hope Children in Malawi receives an attendance certificate and a copy of *Pastoral Action on HIV and AIDS*.

The topic of HIV and healing has been an exciting one. It has really helped me acquire knowledge and skills in mitigating the impact of the pandemic. Before, we were just relying on prayer and exorcism to deal with HIV/AIDS, which I agree is really dangerous. I confess that this has been happening in our church, and it must stop. I will be one of the pastors who will advocate for change. (Bishop Jofris Gene, Victory International Church, Blantyre, Malawi)

• **Called to Care no. 5, Community Action on HIV and AIDS:**

They keep telling us in church every weekend that Jesus will be our husband, while they know very well that Jesus is not physically present to have sex. (Widow participant in training workshop organised by FAVRA in Homa Bay County, Western Kenya)

• **Called to Care no. 7, Call to Me: how the Bible speaks in the age of AIDS:**

What emerged from the discussion was that stigmatisation [of people living with HIV] in the church is a moral judgement, whereas in hospitals it's simply a matter of disdain. The result is that the person living with HIV tries to hide his or her HIV-positive status. It's regrettable that the Church tries to be silent about HIV and doesn't denounce HIV-related stigmatisation. Rejection by the pastor, the priest, or the Church as a whole, and the lack of love shown towards people living with HIV, are reprehensible. (Angélique Machozi, Action Chrétienne contre le VIH/Sida, Bunia, Democratic Republic of Congo)



A young participant reads aloud from the Chichewa edition of *My Life - Starting Now* during a training workshop run by Youth Activists Initiative Organisation, Malawi.

• Called to Care no. 8, *My Life – Starting Now*:

What a book! We are using it for teaching about sexual and reproductive health in 10 government schools, and it has helped so many, both girls and boys.

• Called to Care no. 9, *More and Better Food*:

This training has opened my eyes as a leader of the support group and an HIV-positive person. It has helped me understand the importance of nutrition, good eating habits, the value of food and what I should eat, and this will help to boost our immune system and live longer. (Madalitso Ndasowa, Praise Support Group, Blantyre, Malawi)



Some of the participants wanted to talk about the impact of HIV on agriculture. This led to a discussion about living positively with HIV, which then led to a discussion about Called to Care workbook no. 1, 'Positive Voices', and we shared copies of that manual with the participants. They found it extremely interesting, and began to think of different ways of dealing with the scourge or to live with it. (Eric Mbusa Bahweribugha, MUB-Home Foundation, Kasese, Uganda)

Through the use of Called to Care book 9, *More and Better Food*, communities have learned about nutrition and organic farming.

One farmer said: "I have learnt the dangers of inorganic farming, including the impact it can have on human health. Farming using artificial inputs destroys land and soil. I have also learned to eat healthy foods, to do away with old thinking and to begin to see things with new eyes. (Henry Siamilandu, Bauleni Special Needs Project, Lusaka, Zambia)

• Called to Care no. 10, *Parenting: a Journey of Love*:

Peace promised to hug her husband when she returned home. There were many other issues affecting her relationship with her husband, who is a pastor, to the extent that the daughter left home. The reason was simple: not connecting through love. The husband collected the girl's clothes that he didn't like and burnt them. By the time of the training, she had been away for a week. The husband never bothers to buy clothes for the children. This has always bothered her so much. (Pastor Joshua Anguyo, Scripture Union Uganda, Arua, Uganda)

This workshop has helped me to realise the mistakes I've been making out of ignorance, for example, losing my temper and saying insulting things to my wife in front of our children. (Abed Gbadomi, Action communautaire pour l'Appui au Développement au Togo, Tsévié, Togo)

One participant admitted his bad behaviour towards his children: "I used to say anything I wanted to my children, without listening to them. I would say 'I'm the head of the family, whatever I say goes, I don't want to hear even a whisper from you. You

understand?’ And everyone would say ‘Yes, father.’ I used to think that, if I played with my children, I would be making a fool of myself, but now I think that’s an interesting idea. Thank you for the suggestion.” (Madame Lamartine Byahenga, Femme et Education des Adults, Democratic Republic of Congo)

This is not a book about Christianity, but it is to show the love of God. As such we will be happy to be considered to be part of the implementing team so we can reach out to other Muslim

women. We want these books so we can use them in our meetings. (Shumie Milazi, chairlady of women’s group at Miyombo Mosque, Malawi)



In northern Malawi, local Muslim women have participated with Christian women in Called to Care training workshops.

One church leader, Mr Boaz, said: “I enjoyed learning how to connect our love to the children, mostly orphans, rejected children, street kids, and my own children”. (Emmanuel Chila, Hope for Africa, Kasama, Zambia)

2.5 Overview of Called to Care training workshops

Between 2012/13 and 2015/16, a total of 3,730 people were trained in the most effective use of Called to Care workbooks through small, two-day workshops, at the end of which the participants demonstrated their facilitation skills. These workshops were funded in either of two ways: by the Strategies for Hope Trust, or directly by donor organisations. A total of 205 such workshops were implemented during this four year period, as shown in Table 2e:

Table 2e: Total Called to Care Training Workshops 2012-2016		
Year	No. of workshops	No. of participants
a) Funded by Strategies for Hope:		
2012/13	17	288 (152M; 136F)
2013/14	25	420 (240M; 180F)
2014/15	23	308 (142M; 166F)
2015/16	47	720 (349M; 371F)
Subtotal	112	1,736 (883M; 853F)
b) Funded directly by donors:		
2014/15	43	769 (367M; 402F)
2015/16	50	1,225 (560M; 665F)
Subtotal	93	1,994 (927M; 1,067F)
TOTAL:	205	3,730 (1,810M; 1,920F)

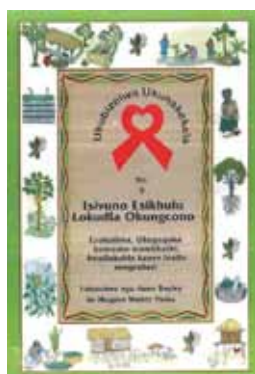
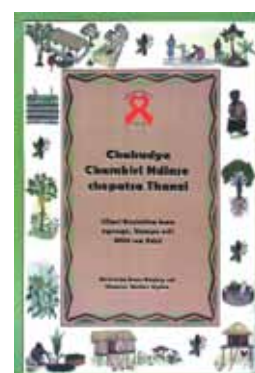
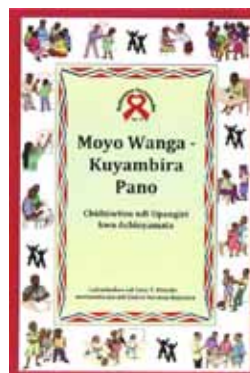
3. PRODUCTION

3.1 Books - new language editions and reprints

Four non-English language editions of Called to Care titles were published:

In Malawi, with funding from Misereor, a local NGO, Youth Activists Initiative Organisation, published a Chichewa edition of Called to Care no. 8, *My Life – Starting Now* (5,000 copies).

Also in Malawi, with funding from Bread for the World, a Malawian NGO, Churches Action in Relief and Development, published a Chichewa edition of Called to Care no. 9, *More and Better Food* (4,690 copies).



In Zimbabwe, with funding from Misereor, the DP Foundation published an Ndebele edition of Called to Care no. 9, *More and Better Food* (1,500 copies).¹

The Strategies for Hope Trust, with funding from the World Council of Churches, published a French edition of Called to Care no. 10, *Parenting: a Journey of Love* (2,000 copies).



No Strategies for Hope books other than Called to Care workbooks were produced or reprinted during the year. Please see Tables 3a and 3b opposite.

In Malawi, the Youth Activists Initiative Organisation (YAIO) undertook the production of *Moyo Wanga - Kuyambira Pano*, a Chichewa edition of Called to Care book 8, *My Life - Starting Now*. They also embarked on a series of training workshops for church and community leaders in different parts of the country.



¹ This edition was subsequently withdrawn because significant errors were identified in the text. A revised edition was produced in June 2016.

Table 3a: SFH new materials 2015 - 2016

ITEM	PRODUCER	LANGUAGE	QUANTITY
BOOKS: CALLED TO CARE			
No.8: Moyo Wanga - Kuyambira Pano	YAI/Malawi	Chichewa	5,000
No.9: Chakudya Chambiri Ndinso Chopatsa Thanzi	CARD/Malawi	Chichewa	4,690
No.9: Isivuno Esikhulu Lokudla Okungcono	DP Foundtn/Zimbabwe	Ndebele	1,500
No.10: Etre parent - un voyage d'amour	SFHT	French	2,000
TOTAL FOR YEAR:			13,190
(Total for 2014/15:			6,140)

Table 3b: SFH book reprints 2015 - 2016

ITEM	PRODUCER	LANGUAGE	QUANTITY
BOOKS: CALLED TO CARE			
No.8: My Life - Starting Now	SFHT	English	50
No.10: Parenting- a Journey of Love	SFHT	English	450
TOTAL BOOKS IN YEAR:			500
(Total for 2014/15:			10,185)

3.2 Other materials

In addition, 70 copies of the DVD, *L'Espoir est un pouvoir*, were made. This video was produced by Action Chrétienne contre le VIH/Sida in the Democratic Republic of Congo, and edited, reproduced and distributed by the Strategies for Hope Trust.



3.3 Total production of Strategies for Hope materials

Since 1989, a total of 1,252,762 books and videos were produced by the Strategies for Hope Trust, and its overseas partners, as follows (Table 3c):

Table 3c: All SFH materials produced since 1989	
Case study books (17 titles)	909,950
Called to Care workbooks (10 titles)	233,361
Stepping Stones (3 titles)	31,681
Facilitator's Guide to "What Can I Do?"	19,901
Videos (8 titles)	57,869
	1,252,762

For details on production and distribution by our partners overseas since 1989, please see Appendix B.

4. MARKETING AND DISTRIBUTION

4.1 Distribution by language

Table 4a shows the number of materials distributed during the year (16,727), subtotalled by language. A similar number of materials (17,173) was distributed in 2014/15.

Table 4a: SFH MATERIALS DISTRIBUTED BY LANGUAGE, 2015/16							
ITEM	English	French	Portgse	Spanish	Swahili	Other	TOTAL:
BOOKS 1-17	81						81
CALLED TO CARE 1-10	2,897	3,338	41		65	9,690	16,031
FACILITATORS GUIDE TO 'WCID?'		36		1			37
VIDEOS/DVDS (8 titles)	49	18	502	1	8		578
TOTAL ALL MATERIALS:	3,027	3,392	543	2	73	9,690	16,727
<i>Percentage of total:</i>	<i>18.10</i>	<i>20.28</i>	<i>3.25</i>	<i>0.01</i>	<i>0.44</i>	<i>57.93</i>	<i>100%</i>
Total distributed in 2014/15:	8,889	1,860	103	6	315	6,000	17,173
Total distributed in 2013/14:	10,816	2,255	261	18	205		13,555

4.2 Distribution by region

Table 4b presents the distribution of the workbooks according to region, showing that 94% were sent to organisations in Africa.

Table 4b: SFH MATERIALS DISTRIBUTED BY REGION, 2015/16							
Item	Africa	Asia/ Pacific	Europe	Latin Am/ Caribbn	US/ Canada/ Aust/NZ	Misc: eg confs/ TALC sales	TOTAL:
Books 1 - 17	80					1	81
Called to Care 1 - 10	15,058		565		1	407	16,031
Facilitators Guide to 'WCID?'	36		1				37
Videos (8 titles)	572		1			5	578
TOTAL:	15,746		567		1	413	16,727
<i>Percentage of total:</i>	<i>94.14</i>		<i>3.39</i>		<i>0.01</i>	<i>2.47</i>	<i>100%</i>
Total distributed in 2014/15:	10,435	6,015	464	6	2	251	17,173
Total distributed in 2013/14:	12,139	54	588	22	41	711	13,555

4.3 Decentralised distribution and co-publishing relationships

As can be seen from Table 4c opposite, our partners in Malawi distributed more than 60% of Called to Care books during this period. A further 1,500 copies of *More and Better Food* (book no. 9) in the Ndebele language were in the pipeline in Zimbabwe,



In the Democratic Republic of Congo our local partner, Tabernacle Sifa, has distributed considerable quantities of Strategies for Hope materials in French and Kiswahili.

but were not ready for distribution by the end of February 2016. Our partners in Mozambique, Rede Cristã contra HIV/SIDA, duplicated 500 copies of the Portuguese version of *What Can I Do?*, accounting for more than 95% of output of that video for the year. The overall lower proportion of materials distributed from the UK was due to the gradual winding down of the Strategies for Hope project after September 2015.

Table 4c: PROPORTION OF SFH MATERIALS DISTRIBUTED BY PARTNERS, 2015/16

Item	Total	By partners	% by partners	Partner
Books 1 - 17	81	-	-	
Called to Care	16,031	9,690	60.45	Bk8: 5,000 x Chichewa (YAI0/Malawi); Bk9: 4,690 x Chichewa (CARD/Malawi)
Facilitators Guide to WCID?	37	-	-	
Video: What Can I Do?	559	535	95.71	500 copies by Rede Cristã (Mozambique)
Videos: 6 other titles	19	-	-	
TOTALS:	16,727	10,225	61.13	
Totals in 2014/15:	17,173	6,113	35.60	
Totals in 2013/14:	13,555	720	5.31	

4.4 SFH distribution from the UK

Table 4d (page 16) shows the materials distributed from the UK by ourselves and by our distributors Teaching-aids at Low Cost. This table also indicates the lower output for the year compared to previous years - and again this is due to the winding down of the project since September 2015.

Table 4d: SFH MATERIALS DISTRIBUTED FROM THE UK BY TALC AND SFHT, 2015-2016				
	TOTAL UK	FREE	SALES	Sales as % of UK total
Videos 1-7(incl Fac.Guide)	80	75	5	6.3
Books 12, 14-17	81	80	1	1.2
Called to Care 1-10	6,333	5,864	469	7.4
TOTALS:	6,494	6,019	475	7.3
Total distributed in 2014/15:	11,060	10,425	635	5.7
Total distributed in 2013/14:	12,835	12,032	803	6.3

4.5 Sales

Table 4e below shows that sales have declined for several years, reflecting the general market trend for free access to health information materials, especially in the NGO sector. As will be seen in Section 5 below, we have now addressed this problem by giving free access to almost all current Strategies for Hope materials through our website.

Table 4e: SALES INCOME 2005/06 to 2015/16:											
	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16*
Sales to TALC	£14,763	£8,915	£7,445	£5,819	£4,302	£3,615	£2,854	£2,454	£2,197	£1,691	£802
Sales made directly by SFHT	£5,709	£6,432	£6,399	£1,362	£1,303	£320	£276	£450	£871	£551	306
TOTAL:	£20,472	£15,347	£13,844	£7,181	£5,605	£3,935	£3,130	£2,904	£3,068	£2,242	£1,108

* April to September 2015 only

4.6 Database

The Strategies for Hope database has been maintained throughout the year, and will be available for promotional mailouts until May 2017. At that time our registration with the Information Commissioner's Office is due for renewal. Under Data Protection law this registration is obligatory for holders of databases, but with the closing of the charity, we will not be renewing.

Table 4f shows only slight changes to the records on the database compared to the previous year.

Table 4f: RECORDS ON THE SFH DATABASE, 29/2/16							
Region:	Africa	Asia/ Pacific	Europe	Latin Am/ Car'bn	Austr/NZ/ N America	Misc (confs/ TALC sales)	TOTAL
At 31/03/15:	12,330	1,253	3,081	338	982	113	18,097
At 29/2/16:	12,407	1,253	3,086	338	982	118	18,184
<i>Regional % of total:</i>	68	7	17	2	5	1	100
Change during year:	77	0	5	0	0	5	87
% change in records:	0.62	0.00	0.16	0.00	0.00	4.42	0.48

4.7 Marketing and distribution assistant

Our first marketing and distribution assistant, Susan Erb, filled this role for the first seven years of Strategies for Hope's existence, and was an invaluable and key player in the team. For the past 9 years we have had students from Oxford Brookes University working as interns on the marketing and distribution of SFH materials. This has also been an excellent arrangement.

4.8 Stepping Stones training materials

At the beginning of April 2015, ownership of all Stepping Stones materials (manuals and videos) was handed to the Salamander Trust, which became responsible for reprinting, distribution, production of new Stepping Stones materials, and all management aspects of Stepping Stones. For this reason Stepping Stones does not appear in the above tables of distribution for the current year.



The director of the Salamander Trust is Alice Welbourn, who is also the author of the original Stepping Stones materials. We would like to express our gratitude to Alice and all her team - Nigel Padfield and Nell Osborne in particular, as well others who through the years have been part of the Stepping Stones project. They have been invaluable partners over the last 23 years, and we are very fortunate to have been able to work with them.

4.9 Distribution since the beginning of SFH Trust

Between December 1989 and February 2016, a total of 1,241,706 copies of SFH materials are known to have been distributed by the SFH Trust and its partner organisations. The number of materials known to be distributed amounts to 99.12% of those known to have been produced over the last 27 years. The balance of 0.88% is either still on shelves around the world, or in some cases unaccounted for. Materials distributed consisted of 1,184,524 books, manuals and CDs, and 57,182 DVDs and videos. For details – by languages and geographical distribution – please see Appendices C and D.

5. WEBSITE

A new section on the SFH website (www.stratshope.org) under the tab “Workshops” was set up during the year to draw together stories of people’s experiences of running Called to Care workshops. Some additions to the website during 2015-16 were:

“Parents in Kenya on a ‘Journey of Love’”: a series of 7 training workshops using Called to Care no. 10, *Parenting: a Journey of Love*, organised by INERELA+, with funding from the Church of Scotland’s HIV & AIDS programme.



“Methodists in Mozambique”: a two day training workshop for 19 Methodist church and community leaders in Chokwe, using the Portuguese editions of Called to Care no. 2, *Making it Happen* and no. 3, *Time to Talk*.

“A ‘shameless girl’ addresses church leaders”: a two day training workshop for lay leaders and clergy of the African Inland Church, using the French edition of Called to Care no. 7, *Call to Me: how the Bible speaks in the age of AIDS*, organised by Action Chrétienne contre VIH/Sida in Bunia, Democratic Republic of Congo.

We also posted a story, “Called to Care workbooks: from Africa to Asia”, about the production in Nepal of Called to Care books 8 and 10 in the Nepali language. In addition to producing these books, with direct funding from ELCA in the USA, the local NGO in Kathmandu, Sakriya Sath, organised Called to Care training sessions with schoolchildren, teachers and parents.

6. OTHER ACTIVITIES

The Strategies for Hope Trust supports three charitable organisations in sub-Saharan Africa. The first of these is the Friends of Canon Gideon Foundation (FOCAGIFO), which runs the Hope Institute in Kampala, Uganda. Founded in 2003, the Institute has trained over 1,000 young people from low-income families (many of whom are affected by HIV) in vocational and life skills. In 2015/16 the SFH Trust sent FOCAGIFO £8,829 raised from individual donors in the UK, and also helped to obtain additional financial support from outside the UK.

The second focus of the SFH Trust’s voluntary work is an HIV support group, Icyizere (meaning ‘Hope’) in Musanze, Rwanda. This group of 21 women and four men, all of whom are living with or affected by HIV, makes Christmas and greeting cards (see right) which are sold at Quaker meeting houses in Oxford, Cardiff and Colthouse (in the Lake District). In 2015/16, a total of £812 was sent, most of which was used to pay for the health insurance policies of members of the group. Icyizere is mentored and supported by a Quaker NGO, Healing and Rebuilding our Communities (HROC), which receives financial support from members of Oxford Quaker Meeting. The SFH Trust also sent £2,605 to HROC in Rwanda, which has been used to train HIV support group members in practical strategies of conflict resolution.



7. GOVERNANCE, POLICY MAKING AND MANAGEMENT

7.1 History

During the 27 years of its existence, the Strategies for Hope project passed through three distinct phases of its governance, policy making and management. These can be summarised as follows:

Table 7a: Responsibilities for Strategies for Hope, 1989-2016

<u>Years</u>	<u>Governance & policy making</u>	<u>Management</u>
1989-2000	ActionAid/SFH Steering Committee	G&A Williams & local partners
2000-2002	Teaching-aids at Low Cost (TALC)	TALC and G&A Williams
2003-2016	Strategies for Hope Trust	G&A Williams & local partners

During the first 11 years of the SFH project, the UK charity, ActionAid, was responsible for its governance and policy making. Chaired by ActionAid's Health Adviser, Dr Nigel Padfield, and later by Roger Ing, the SFH Steering Committee consisted of several ActionAid staff as well as G&A Williams. The committee met several times a year to decide on policy and operational issues. ActionAid's fund-raising unit, led by Andrew Bunbury, took responsibility for fund-raising for the project, and ActionAid also made annual contributions to the SFH budget. G&A Williams were responsible for the day-to-day management of the project, in particular for the production and distribution of SFH materials, and they were very ably assisted first by Susan Erb, and later by a full-time Marketing and Distribution Manager, Jon Twinn, who was recruited as an employee of ActionAid.

From the outset, a small number of local partners in sub-Saharan Africa assumed responsibility for some important aspects of the project. In Uganda, for example, TASO distributed hundreds of copies of the video, *TASO: Living Positively with HIV/AIDS*. In Kenya and Tanzania, AMREF printed and distributed large quantities of SFH



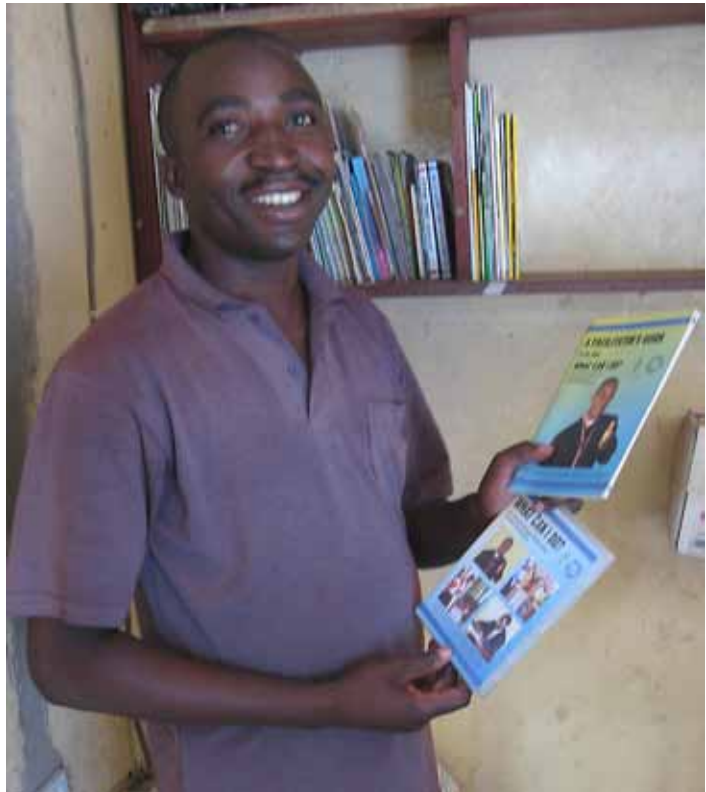
Distribution of the first three case study books, and the first Strategies for Hope video, began in 1990.

case study books. In the UK Alice Welbourn and Nigel Padfield (later as founding director and treasurer respectively of the Salamander Trust) played leading roles in the management of the Stepping Stones project.

In 2000, ActionAid handed over responsibility for the governance and policy making, as well as the management of the project, to Teaching-aids at Low Cost, which until that time had been the main distributor of the SFH materials. G&A Williams continued to produce SFH materials and also provided TALC with management information and advice.

In 2003, TALC transferred ownership of the project to G&A Williams, who registered the Strategies for Hope Trust as a company limited by guarantee, and later (in 2008) as a charitable organisation, with five trustees. The trustees were responsible for the governance and policy making of the project, with G&A Williams being responsible for the management of the project on a day-to-day basis.

SFH's partners then assumed even greater responsibility for the production and distribution of SFH materials. In Ghana, the Christian Council achieved spectacular success with the distribution of thousands of copies of the Gideon Byamugisha video, *What can I do?*. In South Africa, the Christian Literature Fund achieved widespread distribution of *What can I do?* and also of all 10 Called to Care workbooks. In Tanzania, the Upendo Centre



What Can I Do?, which documents the messages and ministry of Rev Canon Gideon Byamugisha in Uganda, is SFH's most widely distributed video, and was produced in 13 languages.

reproduced and distributed large quantities of the Kiswahili edition of the film *What Can I Do?*, and also produced and distributed Kiswahili editions of five Called to Care workbooks. In Nigeria, ACTS (Africa Christian Textbooks) printed and distributed the *What Can I Do?* video, and also six Called to Care titles. In Myanmar the Myanmar Catholic HIV/AIDS Network (MCHAN) produced a Burmese edition of Called to Care workbook no. 7, *Call to Me*. In Nepal, Sakriya Sath produced Nepali editions of Called to Care workbooks no. 8 and no. 10. In the UK, the Salamander Trust, whose Director, Alice Welbourn, was the author of the *Stepping Stones* training manual, produced two new training manuals, *Stepping Stones PLUS* and *Stepping Stones for Peace and Prosperity*. In the Democratic Republic of Congo, Eddie Ndungi, Director of Tabernacle Sifa, distributed large quantities of French editions of Strategies for Hope materials, mostly through local sales. In Malawi, Fr Willard Kamandani distributed copies of Called to Care workbooks and of the video, *What can I do?* to church and community groups. In Kenya, Serving in Mission reprinted 5,000 each of Called to Care workbooks 3, 4 and 7.

More recently, CARD in Malawi and the DP Foundation in Zimbabwe produced editions of *Called to Care* no. 9, *More and Better Food*, in Chichewa and Ndebele respectively. In Malawi, the Youth Activists Initiative Organisation produced a Chichewa edition of *Called to Care* no. 8, *My Life – Starting Now*.

Meanwhile, as reported in section 2 of this review, since 2012 the Strategies for Hope Trust and its partners have supported workshops that have trained 3,730 church and community leaders in the most effective ways of using *Called to Care* workbooks.



A *Called to Care* training workshop for church and community leaders in Malawi, using *Called to Care* workbook no. 5, *Community Action on HIV and AIDS*.

7.2 Current arrangements

In 2015/16 the trustees of the Strategies for Hope Trust were as follows: James Rowland, Peter Stalker, Wendy Tyndale, John Whitley, and Canon Tony Williamson. Glen and Alison Williams managed the activities of the SFH Trust as Series Editor and Office and Production Manager, respectively.

The SFH Advisory group consisted of Rev Dr Anne Bayley, Rev Renate Cochrane, Dr V. Chandra Mouli and Sr Lynn Walker.

Trish Attwooll continued her highly competent work as Marketing Associate, with special responsibility for managing the distribution of SFH materials in francophone African countries.

Our marketing intern in 2015/16 was Susan Head, an MA student of publishing media at Oxford Brookes University. Like all our interns before her, she did an excellent job.

8. FINANCE

8.1 Final accounts

2015-2016 was the last financial year for the Strategies for Hope Trust. The final accounts for Strategies for Hope were concluded as at 29 February 2016. Due to the impending retirement of the managers, the Trust will cease to be a charity and incorporated company by July 2016. However, the managers will continue to operate some activities on a voluntary basis, at least until the end of 2016.

8.2 Income and expenditure 2015/16

Table 8a below shows income and expenditure for the year, with all Strategies for Hope project funding having been spent by the end of February 2016.

Table 8a: INCOME/EXPENDITURE ON PROJECTS Apr 2015 - Feb 2016:				
ITEM	OPENING BALANCE 1/4/15	INCOME	EXPEND- ITURE	CLOSING BALANCE 29/2/16
RESTRICTED FUNDS:				
Called to Care Phase 7	-3,471	33,559	30,088	0
Called to Care Bk 10 French	7,898	0	7,898	0
Angelique film	77	0	77	0
Stepping Stones for Peace & Prosperity	505	6	511	0
Partners in Africa	2,607	9,824	12,431	0
Unrestricted income allocated to Partners in Africa		-137		
SUBTOTAL RESTRICTED FUNDS:	7,616	43,252	51,005	0
UNRESTRICTED FUNDS:				
Marketing & Distribution	6,922	722	7,644	0
Unrestricted income allocated to Partners in Africa		137		
Legacy	1,716	0	1,716	0
Governance Costs	5	1,339	1,344	0
SUBTOTAL UNRESTRICTED FUNDS:	8,643	2,198	10,704	0
TOTAL:	16,259	45,450	61,709	0

8.3 Project funding

Sources of income during 2015/16 were as follows:

Grants	33,259
Donations.....	11,083
Sales.....	1,108
Bank interest.....	0
TOTAL:	45,450

Table 8b below shows income for the year from grants and donations:

Table 8b: SFHT GRANTS AND DONATIONS 2015/16		
GRANTS	DONOR	NET INC
Called to Care Ph 7	ICCO/Kerk in Actie (€10,000)	7,027
	ICCO/Kerk in Actie for RESARU workshops (€3,400)	2,317
	missio (€20,000 - second 50%)	13,915
	CAFOD	10,000
	TOTAL GRANTS:	33,259
PRIVATE DONATIONS	Miscellaneous donations for FOCAGIFO & INACOS	9,806
	Personal donation for Called to Care	300
	Miscellaneous donations to SFHT	977
	TOTAL DONATIONS:	11,083
ALL GRANTS AND DONATIONS:		44,342

8.4 Projects active during the year

8.4.1 Called to Care Phase 7 (April 2014 - February 2016)

With a final budget of £107,342, income for this project fell short of the original £198,750 originally planned in 2013. However, after revising this down to £94,592 in 2014, income picked up during the following year. With revised budgeting and careful planning, SFHT was able to prioritise spending on distribution of Called to Care materials and Called to Care training workshops.

8.4.2 Called to Care book 10 in French

During the last few weeks of the previous financial year (2014/15), the World Council of Churches approached Strategies for Hope with an offer of £10,000 to enable us to produce a French edition of *Parenting: A Journey of Love* (no.10 in the Called to Care toolkit). Translation and design and typesetting were completed before 1 April 2015 - however, the printing and distribution took place during 2015/16. Five out of ten Called to Care books are now available in French.

8.4.3 DVD L'Espoir est un pouvoir (Hope is Power)

This video was originally produced by Angelique Machozi and Patrick Kisembo of the NGO, Action Chrétienne contre le VIH/Sida in the Democratic Republic of Congo. Strategies for Hope helped to market this video by editing the original and producing and distributing copies. During this year, the £77 balance was used for this purpose, plus a top-up of £113 from the Marketing and Distribution budget.

8.4.4 Stepping Stones for Peace and Prosperity

As ownership of all Stepping Stones materials was transferred to the Salamander Trust on 1st April 2015, the balance of this budget was forwarded to Salamander for future postage and packing.

8.4.5 Partners in Africa

Donations continued to flow in for our partners in Africa, to whom we have been forwarding donations for several years. This year we sent a total of £12,246 to three partners in Uganda and Rwanda. The total expenditure was £12,431, with the balance of £185 needed for bank transfer charges. All funds raised for these partners are sent in total, and these bank charges are covered by personal donations by the managers of SFHT.



Motor mechanic students at the FOCAGIFO Hope Institute in Kampala, Uganda.

8.4.6 Unrestricted Income transferred

The £137 transferred from Unrestricted to Restricted income has had to be shown separately for accountancy purposes, because this amount was originally unrestricted income.

8.4.7 Marketing and Distribution

Expenditure on this project covers marketing and distribution costs for books and videos produced by completed projects (for which there are no longer specific funds). Income includes sales and miscellaneous donations to the Trust.

8.4.8 Legacy

A very generous legacy donation of £13,333, received in 2010, has enabled Strategies for Hope to fund many small and important projects, such as reprinting of Called to Care workbooks in Kenya and Tanzania; training workshops in Kenya and DRC; and a camera for a small project in Tanzania. During this year, the balance of £1,716 was used to fund the marketing and distribution of our French language books.

8.5 Annual accounts and reporting

As a company with a turnover of less than £5 million, we are exempt from having our accounts audited. However, our professional accountants, Chapman Worth Limited, have, in addition to their financial report which complies with charity regulations, provided Strategies for Hope with an Independent Examiner's Report for the financial year to 31 March 2016 (actually to 29 February 2016), when the final Strategies for Hope accounts were completed. The financial report also contains our Trustees' Annual Report for the Charity Commission. (The accountant's report is attached at the end of this document.) In addition, we file separate Annual Returns to the Charity Commission and to Companies House.

8.6 Audit on Called to Care project

The professional accountants Chapman Worth Ltd, who produce the financial reports and independent examiner's reports annually for Strategies for Hope, have carried out an Independent Auditor's Reasonable Assurance Report for the Called to Care project from 2012-2016, dated 4 March 2016. This follows on from an earlier Reasonable Assurance Report which they performed for Called to Care for the period 2004 - 2012. A Reasonable Assurance Report is equivalent to an audit in many countries and has been accepted by ICCO, the main donor to the project, in place of a full audit, which is prohibitively expensive and is not required in British law for charities with an income of under £1 million.

8.7 Total income and expenditure since 2003

Table 8c, below, shows total income and expenditure by the Strategies for Hope Trust since it was registered as a not-for-profit company in June 2003.

Table 8c: TOTAL INCOME AND EXPENDITURE ON PROJECTS SINCE 1/7/03				
PROJECT	BUDGET	INCOME	EXPEND-ITURE	BALANCE 29/2/16
Called to Care Ph7 (2 years)	107,342	110,113	110,113	0
Called to Care no.10 French	10,000	9,998	9,998	0
Stepping Stones for Peace and Prosperity	6,950	6,921	6,921	0
Angelique DVD	1,350	1,350	1,350	0
Partners in Africa		37,980	37,980	0
Various finished projects (*)	1,190,360	1,150,206	1,150,206	0
Marketing & Distribution (general)		221,263	221,263	0
Personal legacy		13,333	13,333	0
Management (general) & governance costs		15,866	15,866	0
SUBTOTAL:		1,567,030	1,567,030	0
(*) Called to Care	943,108	894,934	894,934	0
What Can I Do?	108,037	105,433	105,433	0
Stepping Stones & audio project	93,762	99,094	99,094	0
Miscellaneous	45,453	50,745	50,745	0
	1,190,360	1,150,206	1,150,206	0
(For details of finished projects, please see Appendix E)				

9. MONITORING

Since April 2015, Stepping Stones materials have no longer been the responsibility of the Strategies for Hope Trust. Furthermore, use of SFH videos has not recently been monitored as the most recent of these was produced 9 years ago. Therefore, this section concentrates solely on the Called to Care workbooks.



Workshop participants are asked to fill in questionnaires at the end of their training.

All users of Called to Care workbooks – whether or not they receive financial support from the SFH Trust or directly from donors to organise training workshops – are asked to submit feedback reports on how the materials have been used and how people have responded to them. These reports help the project management to monitor the use and impact of the Called to Care workbooks.

The following quotes have been excerpted from reports received from all 10 Called to Care workbooks during 2015/16.

CALLED TO CARE WORKBOOK NO. 1, POSITIVE VOICES

It is a very useful book, and more voices should be included, especially for the youths, children and the disabled, and remote rural, disadvantaged and marginalised people.
(Samson Nyendwa, Mwamfumbe Multi-purpose Cooperative Society, Chibombo, Zambia)

This book will help in reducing HIV-related stigma and discrimination within our faith communities by demonstrating that religious leaders too can contract HIV, but still can live positively and openly with the virus, and serving God even more meaningfully than before. (Nelson Light Makonda, Church of Christ, Blantyre, Malawi)

We decided to create a weekly forum meeting to enable discussion of the book, also to photocopy key pages where religious leaders share their stories as handouts for our members to help them read the information at their own pace.
(Julius Khamati Kuya, Kipepeo Community Empowerment Programme, Luanda, Kenya)

Our group decided to conduct more trainings of this nature, also to distribute these books to all our pastors, and to translate it into vernacular languages.
(Mercy C. Banda, Chazuna Organization, Chiradzulu, Malawi)



Using *Positive Voices*, young participants share ideas at a Living Word training workshop in Malawi.

CALLED TO CARE WORKBOOK NO. 2, MAKING IT HAPPEN

Through these workshops we have been able to organise a group of people living with HIV, who have managed to get a loan from the government to support income-generating activities. The group members have been successful and were easily able



to repay the government loan. (Christophe Akakpo, ACAD-Togo, Tsévié, Togo)

Eddie Ndungi of Tabernacle Sifa, Democratic Republic of Congo, distributing the French edition of *Making it Happen*.

Let the book be translated into our local language, Kumam, and give us funds for publishing. Let our pictures be included in some pages. (Isirairi Elalu-Elilu, BEBEL, Kaberemado, Uganda)

This book has helped me understand how to implement a project, including a project cycle, which is very beneficial to our organisation. (Peter Msukwa, Seventh Day Adventist Church, Chilumba, Malawi)

The SAVE team in Madagascar has benefitted a lot from the manual, 'Making it Happen'. For some of the workshop participants, it was the first time to write a project proposal. Those who had done so in the past also learned new technical skills. (Vololona Randriamanantena, SAVE/INERELA+ Madagascar)

CALLED TO CARE WORKBOOK NO. 3, TIME TO TALK

A major challenge for faith leaders on HIV has been the lack of skills in addressing sex. The AIDS Care Centre can be used to address sensitive issues in an open, informative and non-stigmatising way. Every month it will be having a topic from Called to Care no. 3, 'Time to Talk'. (Rev Jones Chamangwana, Reach Out Ministries, Balaka, Malawi)

I like this approach, where you bring people from different religions together and discuss topical issues through a training workshop. The contents of the manual really reflect



what happens in our society. We all know that our people are getting infected with HIV but our culture prohibits us from talking about sex, which is one major mode of transmission. I think as religions, it's time we all have to talk about it – let us not pretend any more. (John Rabson, Muslim madrasa teacher in Ndirande, Malawi)

Time to Talk was used at a workshop organised by Women Anti-AIDS and Poverty Alleviation in Nchum, Cameroon.

The workshop participants would like this book to be distributed in every Catholic Church in Mbeya, at least one copy per church. They plan to create a committee that will educate every church cell

and which will reproduce the books. (Fr Theobald Mwanisawa, parish priest, Mbeya, Tanzania)

Our future plans are that we should do some more Called to Care trainings in other places within the parish, so that a lot more people get the information, particularly targeting the youth, who make up 60% of our membership. It is our wish as well to train women since they are in most cases disadvantaged and exposed to home-based violence in our society. (Ven. Alinafe Dan Mazimbo, Chichiri, Malawi)

I don't have the words to express how useful this book is. I never get tired of reading it because I'm always finding something new. And whenever I share its contents with other people, I learn even more. May God bless all your good initiatives. (Immaculée Muhawe, CONERELA+, Goma, Democratic Republic of Congo)

CALLED TO CARE WORKBOOK NO. 4, PASTORAL ACTION ON HIV AND AIDS

One participant said that using a condom was like bathing while wearing clothes. Another one said you cannot eat a sweet while in its wrapper so it is better to make plain sex. Another one said only God knows the day when we will die, regardless of being infected with HIV or not. There was a lot of discussion. Finally the participants agreed that, to prevent new HIV infections, people who cannot abstain from casual sex should properly use the condom. Those already with the virus should also use the condom. (Harrison C. Mpenza, Phinda Orphan Care and Foundation for Community Development, Limbe, Malawi)



The Church of Central Africa Presbyterian Blantyre Synod, Malawi, organised 20 workshops using several Called to Care books, including nos. 4 and 10.

Am very thankful for this training as it has helped me develop critical thinking and be able to better understand issues of healing, sickness and HIV/AIDS, which will help me so much. I will be able to help my congregation and articulate spiritual things in relation to AIDS, using Biblical examples. (Pastor Kamoza, Revival Ministries International, Blantyre, Malawi)

I appreciate the Biblical approach in the 'Pastoral Action' book, very well versed and clear, and gives a wider perspective for better training. (Emily Chelangat, Njoro, Kenya)

This book has helped me to develop critical thinking in relation to my understanding of sickness, healing and the AIDS pandemic, and I will now be able to help church members and others. (Nelson Makonda, Church of Christ, Blantyre, Malawi)

CALLED TO CARE WORKBOOK NO. 5, COMMUNITY ACTION ON HIV AND AIDS

We managed to download and print two workbooks. We printed and photocopied ten copies of each. People are demanding these workbooks so they can reach out to many.

Bishop Simenti of Life in Christ Church said: "We can involve those who are HIV-positive in any church or community activities, for example, preaching and teaching the Word of God, so he or she should not feel discriminated against." (Pastor James Genesis, Living Word of God Assembly Church, Blantyre, Malawi)



*In a training workshop in Malawi, women study book no. 5 *Community Action on HIV and AIDS*.*

The female participants pointed out that increased illness due to HIV-related diseases, death, orphanhood and destitution have increased the burdens on already over-stretched working women. They explained that this is a gender issue. Women are considered as care providers. When a man is sick a woman or wife is required to be by his bedside, but when a woman is sick her mother or sister is called to be by her bedside. Men die in the hands of their wives but women die in the hands of their mothers. (Pastor Liverson Finiasi, Vision Church of God, Limbe, Malawi)

The book has really helped the community a lot. People are really in need of more copies.

They hope that through Strategies for Hope they will come to learn more about HIV/AIDS, and they will change completely from the ignorance of the past. (Daniel O. Jaoko, Ore Horticultural Farmers Group, Migori, Kenya)

As a community, we need to deal with injustices done to people whose vulnerability has been increased by AIDS, and stand with them. (comment by participant in training workshop organised by Kipepeo Community Empowerment Programme, Luanda, Kenya)

This book is so helpful because it is tackling vulnerability to HIV. Parents are selling their daughters in exchange for money, teachers are abusing school girls, some men with money are going out with young girls from poor families, putting them at risk of contracting the virus. Because of poverty and ignorance, adolescent girls are becoming prostitutes. This book can help us develop strategies for dealing with these issues. (Mathews Kaperata, Kasoto HIV/AIDS support group, Blantyre, Malawi)

The book expresses practical things that are happening in our communities. Through this training it enables us to discuss HIV/AIDS issues in the context of culture in the midst of our faith community. We want to use this book not just in Malawi, but also in Mozambique, Zambia, Burundi, Uganda and Rwanda. (Apostle Stephano Zachariah Phiri, Hope Children Centre, Blantyre, Malawi)

CALLED TO CARE WORKBOOK NO. 6, *THE CHILD WITHIN*

We will now start to connect with our children through listening and answering very well to their questions. ... We shall introduce this study to our Sunday School lessons. ... We need to understand our childrens' needs, which are physical, emotional, social and spiritual. (Rev Samwel Masheti Shadiara, Kericho, Kenya)

This book has helped us pastors and church leaders to understand how children at different levels of development experience personal loss and bereavement. This will help us better in supporting orphans and vulnerable children, who are marginalised now. (Rev. Raphael Chikwakwa, Holiness Restoration Church International, Blantyre, Malawi)

The book has helped me acquire knowledge which will help us to help our children to recover and move on with their lives in a positive way, regardless of their bad experiences in the past. (Rev. John Makwawa, Evangelical Lutheran Church, Blantyre, Malawi)



In Mbeya, Tanzania, the Somamemba Foundation held a workshop using the Swahili edition of book no. 6 *The Child Within*.

This book has pointed out many key areas which have been missed out at community level, which could bring good changes in providing vulnerable children with care and support. (Ongom Rufino, Agam Development Association, Lira, Uganda)

This book has assisted us to understand better how children at different levels of development experience personal loss and bereavement, so this will help us support orphans and vulnerable children to grow better both physically, emotionally and spiritually. (Sandres Mupunda, Ngemera Church, Blantyre, Malawi)

CALLED TO CARE WORKBOOK NO. 7, CALL TO ME: HOW THE BIBLE SPEAKS IN THE AGE OF AIDS

Stigma in the community has caused many families to fall apart. We need not point fingers at other people. Let us help them instead. We should remember, the church has not been left out by the AIDS epidemic. (Rev Samwel Masheti Shadiara, Kericho, Kenya)

Understanding how the Bible speaks on issues to do with HIV/AIDS is very critical in our pastoral work, so this training has really helped me. I won't regard those who are infected with the virus as sinners because I should not judge them. The Biblical references in this book are massive, and I am very thankful to the organisers of the meeting. (Pastor Cynthia Mwando, Love of God Church, Blantyre, Malawi)

Due to this training, I will be able to defend the rights of those affected and infected with HIV/AIDS. With this knowledge, I will be able to fight stigma and discrimination of people living with HIV/AIDS in our church and the wider community. I promise to reduce this malpractice. (Pastor Martha Mandala, Christ Citadel Church, Chirimba, Malawi)



ACAD in Togo ran several workshops using French editions of Called to Care workbooks, including book no. 7, *Call to Me*.

The book has helped me to widen my knowledge on forgiveness, hope and God's grace in relation to AIDS. (Pastor John Wisiku, c/o Rev. Nelson Light Makonda, Church of Christ, Blantyre, Malawi)

After the workshop the participants decided to volunteer as community outreach sensitisers on HIV/AIDS prevention. (Ongom Rufino, AGAM Development Association, Lira, Uganda)

CALLED TO CARE WORKBOOK NO. 8, MY LIFE – STARTING NOW

This book has opened the eyes of so many village people who did not know about their life and living, and how to go about it. We are now teaching in ten government schools to young girls about sexual and reproductive health, using Session 9 [of this book], and it has helped so many children, both girls and boys. What a book! (Samson Nyendwa, Mwamfumba Multipurpose Cooperative, Chibomba, Zambia)



In Malawi, a boy reads from the Chichewa edition of *My Life - Starting Now* during a workshop held by YAIIO.

As adolescents, our eyes get opened to the real world of who we are and what we are expected to do, therefore self-awareness is the pillar for health growth and development of ourselves, and that's what 'My Life – Starting Now' makes possible in a friendly way. (Participant in training workshop run by Kipepeo Community Empowerment Programme, Luanda, Kenya)

'My Life – Starting Now' is a masterful book, described by the young people as the greatest book in the world outside of the Bible. It holds young people spellbound from cover to cover. This could

be the most important book that they have ever read. (Callen Nyaboke Nyakagwa, Called to Care-Kenya, Kakamega, Kenya)

We are all special in one way or the other. There is no foolish person and my weakness can be supplemented by the strength of my friend. ... No matter how hard you try, you can never be able to please everyone. Follow your heart and make the most of every day and be proud of who you are. ... This book has been written in the best language so far that is appropriate for community trainings and can be used effectively with people working at the community level. (Participants in training workshop organised by Matopeni People Living with HIV & AIDS, Nairobi, Kenya)

CALLED TO CARE WORKBOOK NO. 9, MORE AND BETTER FOOD

This book is good, I have enjoyed it and am really excited with this training. It will help me and other people living with HIV/AIDS, as we will understand the value of food, nutritional status and eating habits, which will lead us to positive and healthy living. (Miriam Nyasulu, participant in a training workshop organised by Christian Communication Network Malawi, Blantyre, Malawi)

The workshop participants say this book is a university on its own, and they have obtained degrees and masters in agriculture from it. (Samson Nyendwa, Mwamfumba Multi-purpose Cooperative, Chibombo, Zambia)

Kenya is a country that has over 1.6 million people who are living with the HIV virus, and all those infected and affected communities need to be food-secure to cope. This book can be and has been used so effectively with the other Called to Care books in the control, care and management of HIV and AIDS. (Edwin Masheti Livugu, Matopeni People Living with HIV & AIDS, Nairobi, Kenya)



A cooking demonstration during a workshop using Called to Care no. 9 *More and Better Food*, run by Fountain of Hope in Malawi.

The book is so educative. It describes good agricultural technologies and practices in simple and clear explanations. But it is written in English. It needs one who knows English to read and translate into the language we understand. It should be translated into various local languages to benefit more people. (Participant in training workshop organised by Agency for Integrated Rural Development [AFIRD], Kampala, Uganda)

I have liked the Scriptures used in this book because they inspire me. I have used most of them in my sermon preparation for my church. (Rev Samwel Masheti Shadiara, Kericho, Kenya)

I would like to extend my training using this book to other church groups, for example, the women's group, Mothers' Union. I have found that women are more active than men, since most of them are cultivating in the fields. (Rev Fr Chifundo Namitepa, Anglican Church, Likoma Island, Malawi)

This book is such a wonderful help. It has helped us to establish the food garden. It is easy to read and we can follow step by step everything about planting and harvesting. It is a highly educational book, it is a treasure for us, it is a real 'strategy for hope'. (Zoleka Sauli, Yomeleka Centre, South Africa)

This book is a good resource for peasant farmers which needs to be taught to everybody here, not only people living with HIV/AIDS. (Ongom Rufino, Agam Development Association, Lira, Uganda)

CALLED TO CARE WORKBOOK NO. 10, PARENTING: A JOURNEY OF LOVE

As a parent of three children I feel I now know that I was lacking such parenting skills as those in the book, which are very important. ... As a youth leader I have learned how to deal with challenges that affect both children and parents. Most parents, as well as us the youth, do not open up to each other. ... Sometimes we really do not understand our children's needs, that's why we find them troublesome. Children are really a handful



A Living Word training workshop in Malawi using book no. 10, *Parenting: A Journey of Love*.

when we lack parenting skills. (Participants in training workshop organised by Mathews Banda, RUDAF, Nsange, Malawi)

There are parents and caregivers who are living with the HIV virus and don't know how to disclose their HIV-positive status to their kids. There are kids who are born with the HIV virus and some are already on ARVs, and others are yet to start. It is challenging to the parents to explain to these kids why they have to take drugs. (Edwin Masheti Livugu, Matopeni People Living with HIV & AIDS, Nairobi, Kenya)

As parents we have responsibility for the behaviour of our children, and sometimes we contribute to their bad behaviour because of the way we treat them or control their behaviour. ... As parents we have power over our children to let them use their freedom responsibly without destroying their lives. ... As the hospital chaplain I will also use this book with the hospital staff. (Rev Fr Jones D. Zowani, Anglican Church, Likoma Island, Malawi)

The participants want the book to be translated into vernacular languages. ... The participants from the Muslim community were very happy about the book and want more trainings targeting their members. One Muslim woman asked me: 'How can we get such books so that we also discuss and share with our sisters in Islam?' (Pastor Goeswell Sikwewa, Last Church, Karonga, Malawi)

There's a lot in this manual to which parents often don't pay attention. It would be very good if all parents could read this manual. (Participants in training workshop organised by KidAIDS-Cameroon, Mbankomo, Cameroon)

Through this book I have learnt five roles of parents which will sharpen my mind and help us in promoting child/parent communication, and will help our children to grow responsibly. (Maria Mulungu, Church of Central Africa Presbyterian, Chilumba, Malawi)

In Africa, we parents don't listen to the views of our children on different subjects. We think we are above them. But thanks to this book we realise that it is important to listen to the opinions of our children, and to take them seriously. (Rev Hermann Sodokin Kodjo, Amlame, Togo)

It's a good book, but for dissemination in the villages it should be translated into Kiswahili so people who don't know French can understand its contents. (Rev Dr Kahwa Njojo, Anglican University of Congo, Bunia, Democratic Republic of Congo)

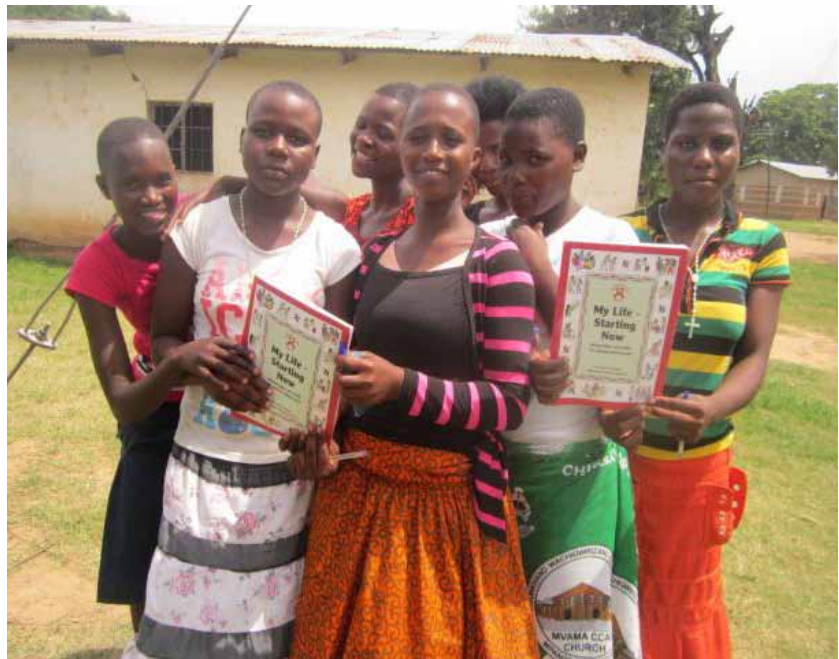
This book would be very useful to health workers. It is also a guide for parents in how to educate and bring up their children. How can it be made available in all HIV treatment centres? (Raphael Assou-Alipoe, ONG Action Santé pour Tous, Lomé, Togo)

From time to time I'll talk openly with my children about sex, so they can have better information about sexuality. This will also help them to avoid HIV/AIDS. (Christophe Akakpo, ACAD, Tsévié, Togo)

CALLED TO CARE WORKBOOKS – GENERAL COMMENTS

We find treasure in these books. They are real gold to exploit! Our fervent wish is that we would find the necessary resources, with the help of God, to make good use of them, so that we can transform the mindsets of our people, change harmful practices that promote the spread of HIV, break myths and taboos, and transform cultures to develop strong communities free of HIV and STIs. (Wilfred Ndonwi, Voice of Grace Foundation, Limbe, Cameroon)

We appreciate your support to our information centres over the years. The information in your books and DVDs is very useful to our clients who visit our centres. However, we would like to expand the services to reach out to schools and local communities with HIV information through dialogue and film shows. Grateful if you could send us more publications to meet the information needs of young people in Sierra Leone. (Martha Senthon Kamara, Information Officer, National HIV/AIDS Secretariat, Freetown, Sierra Leone)



Schoolgirls with copies of book no. 8, *My Life - Starting Now*, during a workshop run by Ukhondo Services Foundation in Malawi, which aims to empower young people to take charge of their lives in a positive way.

We had a very good workshop and the village headmen are asking for another one because it opened the eyes of the people. The books are very powerful and well clarified. 12 people went for voluntary counselling and testing and three were found to be HIV-positive. We would like to initiate a programme with the positive people to conduct open day awareness sessions. ... We talked about stigma and discrimination, and that HIV-positive people are still our friends and should not be isolated from any development work, even in the church. (Pastor Liverson Penias, Vision Church of God, Limbe, Malawi)

Disappointed that you are no longer going to produce your books. It is still difficult for some pastors here to access the internet. Either they are too poor or they are working in remote areas. Your books have proved useful and easy to read. (John & Celia Valentine, Ameva Bible College, Chegutu, Zimbabwe)

Called to Care books break the silence around HIV, especially within faith communities, and have been very powerful and helped people to connect with the messages. (Rev Jones Chamangwana, Reach out Ministries, Balaka, Malawi)

10. FUTURE OF STRATEGIES FOR HOPE

10.1 Finance

All Strategies for Hope project funds were spent by the end of February 2016, and no funds will be available to the project in the future. It is hoped that several partner organisations will receive funding directly from donor organisations to enable them to (a) organise Called to Care training workshops and (b) produce non-English language editions of Called to Care workbooks. This depends, however, on the goodwill of donor organisations in Europe and North America.



The CCAP Blantyre Synod, Malawi, organised 20 Called to Care workshops with direct funding from donors during the year 2015-16.

10.2 General management

Glen and Alison Williams will continue to manage the following activities of the project, on a voluntary basis, at least until December 2016:

- Responding to correspondence from users of SFH materials.
- Advising and supporting partner organisations in Africa in applying for grants to organise Called to Care training workshops and to produce editions of Called to Care workbooks in African languages.
- Maintaining the SFH website (in English and French), the main contents of which are stories about the work of Called to Care partner organisations in producing, distributing and using the materials. In addition, all 10 Called to Care workbooks, all videos and a few other SFH books will remain available for free downloading from the SFH Trust website. All existing titles in French, Kiswahili and Portuguese are also freely downloadable.

11. THE BROADER PICTURE

In December 1989, when the first three Strategies for Hope books were produced, effective treatments for AIDS did not yet exist. In 1995, however, the situation changed dramatically, when antiretroviral drugs (ARVs) first became available. By 2014, the number of people taking ARVs worldwide had risen to 15 million.

Not only did ARVs enable people with HIV to live longer, near-normal lives, but they also had the effect of dramatically reducing HIV transmission. Globally, the number of new HIV infections fell from 3 million per year in 2001 to 2 million in 2014. AIDS-related deaths fell from 2 million per year in 2004 to 1.2 million in 2014. The life expectancy of a person living with HIV has increased from 36 additional years in 2001 to 55 additional years in 2014.

However, the HIV epidemic remains a global health problem of enormous proportions, with far-reaching consequences. Some 35 million people worldwide are currently living

with HIV, of whom 19 million are unaware of their HIV-positive status and therefore are less likely to take measures to avoid transferring HIV to others. Moreover, according to UNAIDS, HIV prevention programmes are still being held back by “widespread stigma and discrimination, punitive legal environments, barriers to civil society engagement and lack of investment in tailored programmes”.

It is in the key areas of promoting civil society engagement and reducing HIV-related stigma and discrimination that community-based organisations – and faith organisations in particular – have extremely important roles to play. From their inception in 1989, Strategies for Hope information and training materials have focussed on promoting and informing the involvement of churches, faith-based organisations, community groups, NGOs and organisations of people living with HIV in responding to the great challenges of the HIV epidemic.



A Called to Care training workshop in Homa Bay, Kenya. Faith-based organisations have an extremely important role to play in addressing the problems of stigma and discrimination.

It is alarming to observe how, in recent years, many NGOs and faith-based organisations, especially in the global North, have steadily reduced their commitments to HIV prevention, care and support programmes. As a result, in sub-Saharan Africa, many local NGOs, churches, faith communities and faith-based organisations are finding it increasingly difficult to access funding for their HIV prevention, care and support work.

12. ACKNOWLEDGEMENTS AND THANKS

At the end of a project that has been running for 27 years, the list of organisations and people who have contributed their knowledge, skills, commitment and resources is inevitably very long.

12.1 Donors

12.1.1 The beginnings

The starting point for Strategies for Hope was the decision in 1989 by two UK charities – ActionAid and World in Need – to document the work of two non-governmental organisations in sub-Saharan Africa that had developed innovative responses to the rapidly expanding HIV epidemic. This led to the production, in December 1989, of three case study books, namely:

- No. 1: *From Fear to Hope: AIDS Care and Prevention at Chikankata Hospital, Zambia*
- No. 2: *Living Positively with AIDS: The AIDS Support Organization (TASO), Uganda*
- No. 3: *AIDS Management: an integrated approach* (Chikankata Hospital, Zambia).

These books were followed, in 1990, by the first Strategies for Hope video, *TASO: Living Positively with AIDS*.

We therefore owe a huge debt of gratitude to ActionAid and World in Need for initiating and supporting the production of these materials, which then received funding from the Overseas Development Administration (now the Department for International Development) and the World Health Organization.



Strategies for Hope, 1989-1990: the first three books and the TASO video.

12.1.2 The growth years

During the 1990s, as the magnitude of the HIV epidemic became clear, more international donors, in particular UNICEF, the United Nations Development Programme, NORAD, Norwegian Church Aid, CAFOD and Christian Aid gave financial support to the Strategies for Hope project.

We are also deeply indebted to AMREF – especially to AMREF Tanzania – for the production and distribution of large quantities of eight SFH case study books and also of two of the early videos produced by the SFH project.

In 1994/95, several donors supported the Stepping Stones project, namely: ActionAid, Charity Projects, OXFAM, Redd Barna, Swiss Development Cooperation, UNDP and WHO. They were later joined by DFID and Cordaid. In several countries in Asia, Latin America, Eastern Europe and Africa, several donors (e.g. ActionAid, Concern, UNDP) supported the production of editions of *Stepping Stones* in local languages.



Throughout the 1990s, ActionAid, CAFOD and Christian Aid continued to support the development and dissemination of Strategies for Hope books and videos. They were joined by the British Council and the Dutch NGO, Memisa, as well as the European Union and the Uniting Protestant Churches of the Netherlands.



In 2003/4, the Gideon Byamugisha video, *What can I do?*, was supported by grants from Christian Aid, World Vision International and the World Bank, and later by a grant from Burdens Charitable Trust.

12.1.3 The Called to Care project

Starting in 2003/4, the Called to Care project was supported by grants from CAFOD, Christadelphian Meal-a-Day, ICCO, Kerk in Actie, the Lutheran World Federation, the Maurice and Hilda Laing Charitable Trust, Misereor, the United Society for the Propagation of the Gospel and World Vision International.

The Called to Care project also received grants from Christian Aid, Churches Helping Churches, the Church Mission Society, the Ecumenical HIV & AIDS Initiatives & Advocacy (EHAIA), the Evangelical Lutheran Church of Hessen and Nassau, the Evangelical Lutheran Church of Württemberg, Family Health International, Hilfe für Brüder, the Mary White Bequest, missio, Mr Philippe Sibaud, the World Council of Churches and several individuals who wish to remain anonymous.



In addition, the following donors gave financial support directly to organisations which either organised Called to Care training workshops or produced editions of Called to Care workbooks in languages other than English: Bread for the World, CAFOD, Catholic Relief Services, the Evangelical Lutheran Church in America, Misereor and the Church of Scotland's HIV & AIDS Programme.

To all these donors, we express our heartfelt thanks. For a complete list of all donors to Strategies for Hope, and the SFH projects which they have supported, please see Appendix F.

12.2 Authors, co-authors, editors, video producers and directors

We are also grateful to the authors, co-authors and editors of all 31 Strategies for Hope manuals, books and workbooks, and to the video producers, directors and editors who contributed to the eight videos produced by the Strategies for Hope project.

12.3 Co-publishers and distributors

At least 61 organisations throughout sub-Saharan Africa, and elsewhere in the world, have made tremendous contributions to the Strategies for Hope project by producing and/or distributing editions of SFH materials in English, French, Portuguese, Spanish, Swahili and several local languages. We are immensely grateful to them all.

Please see Appendix B for a complete list of these organisations and their relevant materials.



Mama Wandoa Mwambu (right) of the Upendo Centre in Tanzania has been a principal Strategies for Hope partner since 2006, producing Swahili versions of the film *What Can I Do?* and its Facilitator's Guide, as well as Called to Care books 1, 2, 6 and 7.

12.4 Strategies for Hope Trustees

The following people have made a tremendous contribution as trustees to the Strategies for Hope Trust, the registered charity which has been responsible for the activities of the project:

Karima Brooke
James Rowland
Peter Stalker
Berdine van den Toren
Wendy Tyndale
John Whitley
Tony Williamson

12.5 Website designers

Special thanks are due to Jon Twinn who organised the original Strategies for Hope website, and to Peter Stalker, who designed, set-up and maintained our revised website in 2003. With artistic input from Alan Hughes, Peter redesigned the Strategies for Hope website yet again in 2014, incorporating extra facilities for downloading most Strategies for Hope books and videos.

12.6 Strategies for Hope staff

Susan Erb was our first Marketing and Distribution assistant from 1990 until 1997. Jon Twinn was the full-time Marketing and Distribution manager of the project from 1997 to 2001, and was responsible for designing our first website. Trish Attwooll served the project as Marketing Associate for five years, focussing in particular on francophone countries in sub-Saharan Africa.

We are also deeply indebted to several students at Oxford Brookes University who worked on the project as Marketing Assistants, namely, Janina Cordes, Susan Head, Jessica Hudson, Francesca Iaria, Mairi Lockwood and Laura Tomlinson.

12.7 Other partners

We would also like to thank numerous other individuals and organisations who have made highly significant contributions to the project, in particular:

Brigitte Blakey, Anne-Marie Dupré, Christiane Morris and Eddie Ndungi for advice and assistance with French language translations.

The artists who have provided the engaging and culturally sensitive line drawings which enliven the pages of all the case study books and Called to Care workbooks, and Alan Hughes who helped with the original design for all the books.

Fr Willard Kamandani, for supporting local partners in Malawi with advice on grant applications and organising Called to Care training workshops.

Several personal donors, who wish to remain anonymous.

Facilitators of Called to Care training workshops in 18 African countries.

Thousands of churches, faith-based organisations, groups of people living with HIV, community groups and NGOs who have contributed to the contents of Called to Care workbooks or have used these materials to train their members in ways of responding effectively to the great challenges of the HIV epidemic.

Finally, we would like to extend our heartfelt thanks to everyone who has used the Strategies for Hope materials, and especially to those who have sent us their comments on these materials. This feedback has given us encouragement and extremely useful information, which has guided us in selecting topics for new titles and in the contents, structure and design of these materials.

Glen and Alison Williams
Strategies for Hope Trust
1 July 2016.

Cover photo by James Genesis, Living Word, Malawi.

APPENDIX A

CALLED TO CARE TRAINING WORKSHOPS, 2012 - 2016

i) Training Workshops funded by SFHT and implemented August 2012 – March 2013				
ORGANISATION	LEADER	COUNTRY	CtoC WORKBOOKS	PARTICIPANTS
1. Navigators	Pr Andy Nyirenda	Malawi	No. 5: 'Community Action on HIV & AIDS'	30 (24M; 6F)
2. TICAD	Pr Gregory Magaisa	Malawi	No. 7: 'Call to Me' No. 9: 'More & Better Food'	15 (9M; 6F)
3. FATEB (Evangelical Theological Faculty, Bangui)	William Mbuluku	Central African Republic	No. 1: 'Positive Voices' No. 3: 'Time to Talk' No. 7: 'Call to Me'	10 (6M; 4F)
4. Shingirirai Trust	Cecilia Masekereya	Zimbabwe	No. 8: 'My Life – Starting Now' No. 10: 'Parenting: a journey of love'	23 (10M; 13F)
5. Wau Anglican Diocese	Ven. Andrea Ngong	South Sudan	No. 4: 'Pastoral Action on HIV & AIDS'	14 (10M; 4F)
6. Kabula Youth Organisation	Tendai Bilila	Malawi	No. 5: 'Community Action on HIV & AIDS' No. 8: 'My Life – Starting Now'	10 (4M; 6F)
7. Farm Community Trust of Zimbabwe	Abraham Makoni	Zimbabwe	No. 5: 'Community Action on HIV & AIDS' No. 6: 'My Life – Starting Now' No. 10: 'Parenting: a journey of love'	10 (3M; 7F)
8. Tabernacle Sifa	Eddie Ndungi	DRC	No. 1: 'Positive Voices' No. 2: 'Making it Happen' No. 3: 'Time to Talk' No. 7: 'Call to Me'	9 (7M; 2F)
9. Good Samaritan Hospice	Peter Wright	Sierra Leone	No. 6: 'The Child Within' No. 10: 'Parenting: a journey of love'	10 (5M; 5F)
10. Thyolo Anglican Parish	Fr Willard Kamandani	Malawi	No. 7: 'Call to Me'	35 (11M; 24F)
11. CEPCA (Council of Protestant Churches in Cameroon)	Rev Jean Ngabana	Cameroon	No. 7: 'Call to Me' (double workshop)	12 (6 M; 6F)
12. Reach Out Ministries	Rev Jones Chamangwana	Malawi	No. 3: 'Time to Talk' No. 4: 'Pastoral Action on HIV & AIDS'	13 (10M; 3F)
13. Chilema Ecumenical Centre	Rev Macdonald N. Banda	Malawi	No. 3: 'Time to Talk' No. 4: 'Pastoral Action on HIV & AIDS' No. 9: 'More and Better Food'	19 (all F)
14. Bvumbe Anglican Parish	Rev Benson Aipa	Malawi	No. 2: 'Making it Happen' No. 7: 'Call to Me'	30 (14M; 16F)
15. Chikkwawa Ministry/ Support for Change Initiative	Francis Chipukunya	Malawi	No. 3: 'Time to Talk'	18 (13M; 5F)
16. Nkhokotakota Lay Training Centre	Rev Fr Francis Takilima	Malawi	No. 5: 'Community Action HIV & AIDS' No. 10: 'Parenting: a journey of love'	10 (6M; 4F)
17. CCAP, Blantyre Mpachika congregation	Rev Master Jumble	Malawi	No. 7: 'Call to Me'	20 (14M; 6F)
Subtotal participants 2012/13				288 (152M; 136F)

APPENDIX A (continued)

CALLED TO CARE TRAINING WORKSHOPS, 2012 - 2016

ii) Training Workshops funded by SFHT and implemented April 2013 – March 2014				
ORGANISATION	LEADER	COUNTRY	CtoC WORKBOOKS	PARTICIPANTS
1. GIRCAFEM, Tsévié	Yawo Agbote	Togo	No. 3 and no. 7	17 (11M; 6F)
2. Anglican Church, Bangwe	Fr Chanju Alan Banda	Malawi	No. 5 and no. 8	17 (5M; 12F)
3. Machinga Muslim AIDS Association, Blantyre	Sheikh Ramadan	Malawi	No. 3 and no. 10	20 (9M; 11F)
4. Anglican Church, Blantyre	Fr Dan Mazimbo	Malawi	No. 4 and no. 7	20 (6M; 14F)
5. Anglican Church, Lumzu	Fr John Ng'oma	Malawi	No. 3 and no. 10	15 (8M; 7F)
6. Kabula Youth Org, Blantyre	Tendai Bilila	Malawi	No. 9	10 (5M; 5F)
7. Anglican Church, Mulanje	Fr Lymon Nkomo	Malawi	No. 3 and no. 4	23 (10M; 13F)
8. Thyolo Catholic Church	Luckson Phiri	Malawi	No. 8 and no. 10	22 (12M; 10F)
9. Mombasa Catholic Archdiocese	Sr Pauline Kimeu	Kenya	Nos. 1 – 5	29 (15M; 14F) (3 workshops)
10. NYAKWEFNET, Kisumu	Caren Owiti	Kenya	No. 5 and no. 10	10 (7M; 3F)
11. ACAD, Tsévié	Christoph & Edwige Akakpo	Togo	No. 3 and no. 7	10 (5M; 5F)
12. INERELA, Kigali	Elie Habimana	Rwanda	No. 3 and no. 10	10 (5M; 5F)
13. Femme Lumière, Yamassoukro	Dembélé Salimata	Côte d'Ivoire	No. 3	30 (18M; 12F)
14. Espoir de la Famille, Porto Novo	César Ahouantchede	Bénin	No. 7	12 (7M; 5F)
15. VOLDEB, Porto Novo	Gigo Clément Sagbohan	Bénin	No. 3	10 (6M; 4F)
16. Eglise Baptiste, Sarh	Rev Barthelemy Nedjimadna	Chad	No. 3 and no. 7	10 (10M)
17. Family Impact, Bujumbura	Clémence Gasana	Burundi	No. 1 and no. 3	10 (5M; 5F)
18. ADIAS, Abidjan	Loukou N. Désiré	Côte d'Ivoire	No. 7	10 (6M; 4F)
19. Comité paroissial de dév., Goma	Jean Bosco Wamuone	DRC	No. 3 and no. 7	15 (11M; 4F)
20. AJUDE, Amlamé	Kodjo Hermann Sodokin	Togo	No.2 and no. 7	32 (24M; 8F)
21. Upendo Centre, Dar es Salaam	Wandoa Mwambu	Tanzania	No. 6 and no. 7	22 (13M; 9F)
22. Speak Africa, Homa Bay	Vitalis Rariwi	Kenya	No. 7	35 (27M; 8F)
23. FATEY/Mission de l'église Évangélique du Cameroun	William Mbukulu	Cameroon	No. 7	31 (15M; 16F)
Subtotal participants 2013/14				420 (240M; 180F)

APPENDIX A (continued)

CALLED TO CARE TRAINING WORKSHOPS, 2012 - 2016

iii) Training Workshops funded by SFHT and implemented April 2014 – March 2015				
ORGANISATION		COUNTRY	CtoC WORKBOOKS	PARTICIPANTS
1	Sustainable Health & Development Effort	Cameroon	Nos. 1 & 2	15 (7M; 8F)
2	Action Chrétienne contre le VIH et le sida	Dem Rep. of Congo	Nos. 1 & 7	12 (7M; 4F)
3	UPROSA	Dem Rep. of Congo	Nos. 1 & 2	18 (18F)
4	Catholic Archdiocese of Mombasa	Kenya	No. 6	14 (M; 12F)
5	Karungu-Homa Bay Development Group	Kenya	Nos. 5 & 10	14 (11M; 3F)
6	Ore Horticultural Farmers' Group	Kenya	No. 5	16 (M:7; F:9)
7	All Saints Anglican Church	Malawi	No. 3	23 (12M; 11F)
8	Chikwawa Anglican	Malawi	Nos. 7 & 10	10 (5M; 5F)
9	Holy Cross Church Parish	Malawi	Nos. 7 & 10	12 (7M; 5F)
10	Community Based Organisation	Malawi	No. 3	10 (5M; 5F)
11	St Peter's Anglican Parish	Malawi	Nos. 4 & 7	20 (15M; 5F)
12	St Peter's Hospital	Malawi	Nos. 6 & 10	10 (5M; 5F)
13	Youth Activists Initiative Organisation	Malawi	Nos. 8 & 10	10 (FM; 5F)
14	Wesleyan Methodist	Mozambique	Nos. 1 & 2	10 (5M; 5F)
15	Association Duhuzu in Mozambique	Rwanda	Nos. 1 & 7	12 (6M; 7F)
16 17	Action Communautaire pour l'Appui au Développement	Togo (Nov '14)	Nos. 3 & 7	30 (15M; 15F) (2 workshops)
18	Action Communautaire pour l'Appui au Développement	Togo (Feb '15)	No. 2	12 (1M; 11F)
19	AJUDE	Togo	Nos. 1 & 7	15 (10M; 5F)
20	Maboshe Memorial Centre	Zambia	Nos. 2 & 4	10 (6M; 4F)
21	Zimbabwe Council of Churches/ Methodist Church of Zimbabwe	Zimbabwe	No. 7	18 (6M; 12F)
22	DP Foundation	Zimbabwe	No. 9	15 (4M; 11F)
Subtotal participants 2014/2015				308 (142M; 166F)

APPENDIX A (continued)

CALLED TO CARE TRAINING WORKSHOPS, 2012 - 2016

/v) Training Workshops funded directly by Donors, April 2014 – March 2015					
ORGANISATION		COUNTRY	CtoC WORKBOOKS	WORKSHOPS	PARTICIPANTS
1	Karungu-Homa Bay Development Group	Kenya	Nos. 5 & 10	10	200 (100M; 100F)
2	Nyakach Kwa Women Forum for Networking	Kenya	No. 5	5	96 (44M; 52F)
3	Church of Central Africa Presbyterian, Blantyre Synod	Malawi	Nos. 3, 7, 8, 10	10	295 (148M; 145F)
4	Youth Activists Initiative Organisation	Malawi	Nos. 8 & 10	14	140 (55M; 85F)
5	Maboshi Memorial Centre	Zambia	Nos. 1, 3, 6, 7	4	40 (20 M; 20F)
Subtotal workshops and participants funded directly by donors:				43	769 (367M; 402F)

v) TOTAL ALL CALLED TO CARE TRAINING WORKSHOPS, August 2012 – March 2016				
YEAR	ORGANISATIONS	NO. OF COUNTRIES	WORKSHOPS	PARTICIPANTS
2012 - 2013 /SFHT funded	17	7	17	288 (152M; 136F)
2013 - 2014/SFHT funded	23	11	25	420 (240M; 180F)
2014 - 2015/SFHT funded	22	9	23	308 (142M; 166F)
2014 - 2015/ funded direct	5	3	43	769 (367M; 402F)
2015 - 2016/SFHT funded	31	12	47	720 (349M; 371F)
2015 - 2016/funded direct	5	2	50	1,225 (560M; 665F)
TOTALS:	104	18*	205	3,730 (1,810M; 1,920F)

(* Not a total of the above figures because there are several countries where workshops were held each year.)

APPENDIX B

Partners which have produced and distributed SFH materials, 1989 - 2016				
Partner organisations	Country	Books	Films	Languages
ActionAid-Bangladesh	Bangladesh	Stepping Stones		Bangla
ActionAid-India	India	Stepping Stones		Eng + 6 Indian langs
ActionAid-Mozambique	Mozambique	Bks 12,13; Stepping Stones	Stepping Stones	Portuguese
ActionAid-Tanzania	Tanzania	Stepping Stones	Stepping Stones	Swahili
ActionAid-Uganda	Uganda	Bk 15		English
Africa Christian Textbooks	Nigeria	C to C 1-5, 8; Facilitators Gde	What Can I Do?	English
Africa Inland Church	Madagascar		What Can I Do?	Malagasy
African Holy Zionist Church	Kenya	Called to Care 1-3		Maragoli
Afrique Avenir	France		What Can I Do?	French
AMREF Kenya	Kenya	Bks 1,2,3,4,5,6,7	TASO	English
AMREF Tanzania	Tanzania	Bks 1,2,5,6,7,8,12,13	TASO, Orphan Generation	Swahili
Anglican Theological College	Zimbabwe	Called to Care 7,9		English
Balm in Gilead	Tanzania	Called to Care 3		Swahili
British Council	India	Bk 11		English
CARD	Malawi	Called to Care 9		Chichewa
Catholic AIDS Action	Namibia	Stepping Stones		English adaptation
CEPCA	Cameroon		What Can I Do?	French
Christian Council of Ghana	Ghana	WCID Facilitators Guide	What Can I Do?	English
Christian Literature Fund	South Africa	C to C 1-10; Facilitators Gde	What Can I Do?	English
Cluster Publications	South Africa	Bk 16		English
DP Foundation	Zimbabwe	Called to Care 9		Ndebele
Evangelical Lutheran Church	Estonia	WCID Facilitators Guide	What Can I Do?	Russian & Estonian
Expanded Church Response	Zambia		What Can I Do?	English
FOCAGIFO	Uganda	WCID Facilitators Guide	What Can I Do?	English
FSPI	Pacific area	Stepping Stones		Eng; Bislama; Kiribati
GNPI-Africa	Kenya	WCID Facilitators Guide	What Can I Do?	English; Swahili
Grassroots Books	Zimbabwe	Bk 8		English
IAFTA	D R Congo	Called to Care 1-3		French
ICCO-Southern Africa	Malawi	Called to Care 1,4,7,9	What Can I Do?	English
ICHAP	India	Stepping Stones		English
FHI/Johns Hopkins University	Rwanda	WCID Facilitators Guide	What Can I Do?	Kinyarwanda
Kachere Press	Malawi	Called to Care Bk 3		English
Marianum Press	Uganda	Bk 2		English
MCHAN	Myanmar	CtC 7		Burmese
Media for Devt Trust	Zimbabwe		What Can I Do?	English
Medical Mission Institute	Germany		TASO, Orphan Generation	English
Medical Research Council	South Africa	Stepping Stones		English adaptation
MFDI Tanzania	Tanzania		Orphan Gen, Mupundu Tree, What Can I Do?	Swahili
MGS Video	Uganda		Stepping Stones Revisited	English
Mission Philafricaine (MPA)	Guinea	Facilitators Guide	What Can I Do?	French
Mozambique Red Cross	Mozambique	Bks 1,2,6,7		Portuguese
Ndola Catholic Diocese	Zambia	Bk 14	Under the Mupundu Tree	Nyanja, Bemba
Pacific Community Secretariat	Fiji	Stepping Stones		English
PASADA	Tabzania	Stepping Stones		Swahili
Plan	Panama	Stepping Stones	Stepping Stones	Spanish
Project Concern International	Indonesia	Stepping Stones	Stepping Stones	Indonesian
Rede Crista Contra HIV/SIDA	Mozambique	WCID Facilitators Guide; Called to Care 1-3	What Can I Do?	Portgse & 3 local langs
Sakriya Sath	Nepal	CtC 8 and 10		Nepali
Serving in Mission	Kenya	Called to Care 3, 4 & 7		English
Tabernacle SIFA	D R Congo	C to C 1-3; Stepping Stones	What Can I Do?; HIV Cnslg; Orph Gen; Mupundu Tree	French
TASO	Uganda	United Against AIDS	TASO, United Against AIDS	English
Thyolo Anglican Church	Malawi	Called to Care 8,9,10		English
TVE	Netherlands		TASO	Spanish
UNICEF Guinea Bissau	G Bissau		What Can I Do?	Portgse Kriolu
UNICEF	USA		Orphan Generation	English, French
Upendo Centre	Tanzania	WCID Facilitators Guide; Called to Care 1, 2, 6 & 7	What Can I Do?	Swahili
VOLDEB	Benin	C to C 1,2,3		French
World Health Organisation	Switzerland		TASO, Orphan Generation	English, French
World Renew	Kenya	Stepping Stones		English
World Vision International	South Africa	Called to Care 1 & 2	What Can I Do?	English
Yoth Activists Initiative Org'n	Malawi	Called to Care 8		Chichewa

APPENDIX C

All SFH materials distributed, 1989 to end February 2016, by LANGUAGE									
Type	No	Title	English	French	Portgse	Spanish	Swahili	Other*	TOTAL
BOOKS:	1-11	Books 1 to 11	346,987	123,241	15,675		267,753		753,656
	12	A Common Cause	21,081	7,685	2,022		15,055		45,843
	13	Youth to Youth	20,998	7,985	2,020		15,020		46,023
	14	Under the Mupundu Tree	18,786	7,351				4,000	30,137
	15	Open Secret	16,310						16,310
	16	Journeys of Faith	9,824						9,824
	17	United Against AIDS	1,848						1,848
		SUBTOTAL:	435,834	146,262	19,717		297,828	4,000	903,641
	CC1	Positive Voices	19,897	6,109	2,413		2,876	2,140	33,435
	CC2	Making it Happen	22,299	9,049	2,419		2,851	1,180	37,798
	CC3	Time to Talk ²	24,858	9,795	2,110		555	2,140	39,458
	CC4	Pastoral Action	19,681						19,681
	CC5	Community Action	14,162						14,162
	CC6	The Child Within	8,331				2,861		11,192
	CC7	Call to Me	20,287	4,784			2,874	1,000	28,945
	CC8	My Life - Starting now	12,267					7,000	19,267
	CC9	More and Better Food	9,566					4,690	14,256
	CC10	Parenting - a Journey of Love	7,987	1,996				3,000	12,983
		SUBTOTAL:	159,335	31,733	6,942		12,017	21,150	231,177
	FG	Facilitators Guide to WCID	9,215	2,545	3,200	130	1,172	2,600	18,862
	SS	Stepping Stones manual ¹	14,906	3,305	1,163	5,301	2,345	2,300	29,320
		Stepping Stones manual CD	208	6	6				220
		Stepping Stones PLUS (bk)	488	250					738
		Stepping Stones PLUS CD	542	24					566
TOTAL ALL BOOKS:			620,528	184,125	31,028	5,431	313,362	30,050	1,184,524
FILMS:	1	HIV/AIDS Counselling (+TASO1)	3,495	1,133	223	17	549		5,417
	2	The Orphan Generation	2,992	1,015			1,054		5,061
	3	Under the Mupundu Tree	1,659	427			749	200	3,035
	4a	Open Secret	1,237						1,237
	4b	Open Secret (short)	103						103
	5	What Can I Do?	20,743	2,394	4,559	243	1,355	2,460	31,754
	6	United Against AIDS	565						565
	SS	Stepping Stones w/s video	3,997	1,431	1,000	1,301	484	1,011	9,224
	SSR	Stepping Stones Revisited	786						786
TOTAL ALL FILMS:			35,577	6,400	5,782	1,561	4,191	3,671	57,182
TOTAL ALL MATERIALS:			656,105	190,525	36,810	6,992	317,553	33,721	1,241,706
* Other languages and adaptations:									
B14		Bemba/Nyanja (Zambia)	4,000	Pre 07/04		CC1 Maragoli (Kenya)	2,140	Aug-07	
UMT v		Bemba/Nyanja (Zambia)	200	Pre 07/04		CC2 Maragoli (Kenya)	1,180	Dec-08	
SSv		Stepping Stones (Luganda)	211	Pre 07/04		CC3 Maragoli (Kenya)	2,140	Sep-07	
SSv		Stepping Stones (Indonesian)	800	Apr-06		CC7 Burmese (Myanmar)	1,000	May-14	
SSm		Stepping Stones (Indonesian)	850	Apr-06		CC8 Nepalese	2,000	Feb-15	
		Stepping Stones (Bangla)	1,000	Aug-07		CC8 Chichewa (Malawi)	5,000	Dec-15	
		Six Indian languages @ 50	300	Jun-09		CC9 Chichewa (Malawi)	4,690	Sep-15	
		Stepping Stones (Bislama/Vanuatu)	50	Dec-10		CC10 Nepalese	3,000	Feb-15	
		Stepping Stones (Kiribati)	100	Dec-10					33,721
FacGde		Changana/Macua/Sena (Moz)	1,500	Dec-06		NOTES:			
		Estonian	500	Jan-08		1: Adaptations of Stepping Stones			
		Russian	500	Jan-08		manual included with English:			
		Kinyarwanda (Rwanda)	100	Dec-09		South Africa/MRC			
WCID v		Changana/Macua/Sena (Moz)	1,500	Dec-06		Pacific/BCC Cluster			
		Estonian	300	Jan-08		Namibia/CAA			
		Russian	300	Jan-08		India/ActionAid			
		Malagasy (Madagascar)	60	Mar-09		India/ICHAP			
		Kinyarwanda (Rwanda)	100	Dec-09					
		Kriolu/Guinea Bissau	200	Sep-12					
						2: Time to Talk/Swahili includes 230			
						copies of a Muslim edition.			

APPENDIX D

All SFH materials distributed, 1989 to end February 2016, by REGION									
Type	No	Title	Africa	Asia/ Pacific	Europe	Latin Am/ Caribbn	US/ Canada/ Aust/NZ	Misc: eg confs/ TALC sales	TOTAL
BOOKS:	1-11	Books 1 - 11	657,964	31,027	49,293	941	9,298	5,133	753,656
	12	A Common Cause	40,667	643	2,063	33	441	1,996	45,843
	13	Youth to Youth	41,949	664	1,821	56	557	976	46,023
	14	Under the Mupundu Tree	25,445	403	2,226	34	258	1,771	30,137
	15	Open Secret	14,203	102	1,137	6	163	699	16,310
	16	Journeys of Faith	7,796	24	429	25	35	1,515	9,824
	17	United Against AIDS	1,645	7	28	5	10	153	1,848
		SUBTOTAL:	789,669	32,870	56,997	1,100	10,762	12,243	903,641
	CC1	Positive Voices	30,115	152	2,119	37	112	900	33,435
	CC2	Making it Happen	33,675	138	1,366	36	1,067	1,516	37,798
	CC3	Time to Talk	36,975	162	1,158	31	82	1,050	39,458
	CC4	Pastoral Action	18,864	133	353	18	36	277	19,681
	CC5	Community Action	13,250	135	338	17	36	386	14,162
	CC6	The Child Within	10,352	91	409	19	45	276	11,192
	CC7	Call to Me	26,705	1,103	774	19	35	309	28,945
	CC8	My Life - Starting Now	16,621	2,120	269	11	52	194	19,267
	CC9	More and Better Food	13,391	32	605	8	14	206	14,256
	CC10	Parenting - a Journey of Love	8,809	3,074	912	10	21	157	12,983
		SUBTOTAL:	208,757	7,140	8,303	206	1,500	5,271	231,177
	FG	Facilitators Guide to WCID	14,759	68	2,507	111	278	1,139	18,862
	SS	Stepping Stones manual	13,735	4,694	2,381	5,359	534	2,617	29,320
		Stepping Stones manual cd	133	3	37	1		46	220
		Stepping Stones PLUS (bk)	585	6	31	1	4	111	738
		Stepping Stones PLUS cd	331	15	68	3	4	145	566
TOTAL ALL BOOKS:			1,027,969	44,796	70,324	6,781	13,082	21,572	1,184,524
FILMS:	1	HIV/AIDS Counselling (+TASO1)	3,403	83	1,291	36	266	338	5,417
	2	The Orphan Generation	3,579	70	770	17	418	207	5,061
	3	Under the Mupundu Tree	2,250	22	346	3	177	237	3,035
	4a	Open Secret	832	10	170	2	45	178	1,237
	4b	Open Secret (short)	57	1	14		2	29	103
	5	What Can I Do?	27,091	40	3,030	74	310	1,209	31,754
	6	United Against AIDS	469	2	11	1	14	68	565
	SS	Stepping Stones w/s video	4,990	1,145	768	1,322	179	820	9,224
	7	Stepping Stones Revisited	551	9	156	1	6	63	786
TOTAL ALL FILMS:			43,222	1,382	6,556	1,456	1,417	3,149	57,182
TOTAL ALL MATERIALS:			1,071,191	46,178	76,880	8,237	14,499	24,721	1,241,706

APPENDIX E

STRATEGIES FOR HOPE FINISHED PROJECTS (EXTENSION TO TABLE 8c)				
PROJECT	TOTAL BUDGET	INCOME	EXPEND-ITURE	BALANCE 29/2/16
CALLED TO CARE:				
Called to Care intial budget	13,360	13,204	13,204	0
Called to Care supplementary budget	4,500	4,500	4,500	0
Mukono conference exps	5,510	5,533	5,533	0
Called to Care Phase 1	56,840	56,840	56,840	0
Called to Care Phase 2	124,855	124,691	124,691	0
Called to Care Ph3	128,205	116,833	116,833	0
Called to Care Ph4	159,480	157,574	157,574	0
Called to Care Ph5	190,050	162,438	162,438	0
Called to Care Ph6	148,136	149,186	149,186	0
Called to Care French	30,666	30,666	30,666	0
Called to Care French book 7	13,955	10,434	10,434	0
Called to Care Swahili books 1 & 2	10,000	10,000	10,000	0
Called to Care Swahili books 6 & 7	19,650	12,380	12,380	0
Called to Care reprints	17,901	17,902	17,902	0
Called to Care evaluation	20,000	22,753	22,753	0
	943,108	894,934	894,934	0
WHAT CAN I DO?:				
WCID preliminary budget	500	500	500	0
What Can I Do? (English video)	53,511	53,135	53,135	0
Facilitators Guide (English)	6,536	6,236	6,236	0
What Can I Do? (French video)	10,640	10,389	10,389	0
What Can I Do? (Fr vid not claimed/to M&D)		-1,837	-1,837	0
Facilitators Guide (French)	4,005	4,005	4,005	0
What Can I Do? (Portuguese vid/gde)	6,503	6,503	6,503	0
What Can I Do? (Spanish vid/gde)	7,450	7,450	7,450	0
What Can I Do? (Swahili vid/gde)	11,887	12,002	12,002	0
Que Puis-je Faire? m&d	5,050	5,050	5,050	0
What Can I Do? m&d	1,955	2,000	2,000	0
	108,037	105,433	105,433	0
STEPPING STONES & audio project:				
Stepping Stones Network/Salamander		7,341	7,341	0
Stepping Stones Revisited		500	500	0
Stepping Stones Website	3,200	3,200	3,200	0
Audio project	6,357	6,614	6,614	0
Stepping Stones m&d (1)	13,595	13,583	13,583	0
Stepping Stones m&d (2)	23,855	23,855	23,855	0
Stepping Stones m&d (3)	15,960	15,557	15,557	0
Stepping Stones PLUS	15,280	13,199	13,199	0
Parcours Plus	11,195	10,925	10,925	0
Stepping Stones Portuguese	4,320	4,320	4,320	0
	93,762	99,094	99,094	0
MISCELLANEOUS:				
Bangkok Intl AIDS Conf	1,162	1,162	1,162	0
SAT balance	10,162	10,235	10,235	0
Toronto Intl AIDS Conf	2,527	2,527	2,527	0
Fidel Nsengiyuma/Dublin Conf		697	697	0
TASO book and video	11,300	11,288	11,288	0
TASO video	16,852	16,780	16,780	0
SAVE Survey	3,450	3,450	3,450	0
Twentieth Anniversary event	0	1,270	1,270	0
Siyin Lim/sponsored climb	0	3,336	3,336	0
	45,453	50,745	50,745	0
	1,190,360	1,150,206	1,150,206	0

APPENDIX F

DONORS TO STRATEGIES FOR HOPE, 1989 - 2016

CASE STUDY BOOKS

ActionAid
 ActionAid-Uganda
 British Council
 CAFOD
 Christian Aid
 Comic Relief
 European Union
 Memisa Medicus Mundi
 Netherlands Embassy - Zambia
 NORAD
 Norwegian Church Aid
 ODA/DfID
 Secours Catholique
 TASO
 UNAIDS
 UNDP
 UNICEF
 Uniting Protestant Church, Netherlands
 WHO
 World in Need

VIDEOS

ActionAid
 ActionAid-Uganda
 British Council
 Burdens Charitable Trust
 CAFOD
 Christian Aid
 Comic Relief
 European Union
 Lutheran World Federation
 Memisa Medicus Mundi
 Netherlands Embassy - Zambia
 NORAD
 Norwegian Church Aid
 ODA/DfID
 UNAIDS
 UNDP
 UNICEF
 Uniting Protestant Churches, Netherlands
 WHO
 World Bank
 World in Need
 World Vision International

STEPPING STONES

ActionAid
 CAFOD
 Charity Projects
 Cordaid
 German Institute for Medical Mission
 Mercury Phoenix Trust
 Misereor
 ODA/DfID
 OXFAM
 PLAN
 Redd Barna
 Salamander Trust
 Swiss Development Cooperation
 Tear Fund
 Tufts University
 UNDP
 UNICEF
 WHO

CALLED TO CARE

Bread for the World/Churches Helping Churches
 CAFOD
 Christadelphian Meal-a-Day
 Christian Aid
 Church Mission Society
 EHAIA
 Evangelical Lutheran Church of Hessen and Nassau
 Evangelical Lutheran Church of Württemberg
 Family Health International
 German Institute for Medical Mission
 Hilfe für Brüder
 ICCO
 Kerk in Actie
 Lutheran World Federation
 Mary White Bequest
 Maurice and Hilda Laing Charitable Trust
 Medical Mission Institute
 Misereor
 missio
 Philippe Sibaud
 USPG
 World Council of Churches
 World Vision International

Charity Registration No. 1124198

Company Registration No. 04814266 (England and Wales)

**STRATEGIES FOR HOPE TRUST
(A Company Limited By Guarantee)**

**TRUSTEES' REPORT AND UNAUDITED ACCOUNTS
WITH INDEPENDENT EXAMINER'S REPORT**

FOR THE PERIOD ENDED 29 FEBRUARY 2016

STRATEGIES FOR HOPE TRUST

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	P Stalker J Whitley J Rowland A Williamson W Tyndale
Secretary	Mrs A Williams
Charity number	1124198
Company number	04814266
Principal address	93 Divinity Road Oxford OX4 1LN
Independent examiner	Chapman Worth Limited 6 Newbury Street Wantage Oxfordshire OX12 8BS
Website address	http://www.stratshope.org

STRATEGIES FOR HOPE TRUST

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STRATEGIES FOR HOPE TRUST

TRUSTEES' REPORT

FOR THE PERIOD ENDED 29 FEBRUARY 2016

The Trustees present their final report and accounts for the period ended 29 February 2016.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Articles of Association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

Structure, governance and management

Strategies For Hope Trust (SFHT) is a company limited by guarantee as well as a charity. The governing documents are the charity's Articles of Association (dated June 2003, and amended July 2012 to incorporate the Memorandum of Association) and a Special Resolution of August 2007 concerning rotation of trustees.

The Trustees, who are also the directors for the purpose of company law, and who served during the period were:

P Stalker
J Whitley
J Rowland
A Williamson
W Tyndale

Appointment of new trustees is based on knowledge and suitability, and confirmed at special or annual general meetings; they serve a five-year term after which they may be re-elected.

SFHT has a board of trustees and the charity is managed on a day to day basis by two consultants - the Series Editor and the Office/Production Manager. There is also a fluid group of specialist advisors, a student intern who assists once a week in the office, and a self-employed associate who helps with marketing in French, working one and a half days a week.

The Trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

Objectives and activities

The objectives of the company are the promotion of education and the protection and preservation of health, in particular by:

- a) supporting informed, effective, community-based responses to the main health and development problems affecting deprived and marginalised sections of society worldwide;
- b) producing and disseminating print, audiovisual and electronic materials designed to strengthen the capacity of communities, government services and primary health care and development workers to respond effectively to major health and development problems such as HIV/AIDS, tuberculosis, malaria, sexually transmitted infections, malnutrition, and maternal and child health;
- c) strengthening the capacity of organisations in developing countries to produce and disseminate such materials, and helping to create a policy environment favourable to community-based health and development initiatives.

STRATEGIES FOR HOPE TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE PERIOD ENDED 29 FEBRUARY 2016

Public Benefit Statement

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities they should undertake.

During the year, the Strategies for Hope Trust has carried out its duty with regard to the objectives of the charity and to public benefit, by producing and distributing books and videos, mainly free to organisations in sub-Saharan Africa and by facilitating training workshops for use of Called to Care workbooks in sub-Saharan Africa. Full details are in the charity's Annual Review 2015-2016.

Achievements and performance

1. Distribution by the charity and its partners overseas of 13,227 copies of books and videos, 95% to organisations and individuals in sub-Saharan Africa.
2. Printing and distribution 2,000 copies of Called to Care handbook no 10 in French.
3. Organization and facilitation of a further 37 Called to Care training workshops in 12 African countries: Cameroon, Côte d'Ivoire, Democratic Republic of Congo, Kenya, Malawi, Mozambique, Rwanda, Tanzania, Togo, Uganda, Zambia and Zimbabwe. These trained a total of approximately 570 clergy, lay church leaders and community leaders to use Called to Care workbooks effectively in their communities. In addition, six partner organisations in Kenya and Malawi organised 60 workshops, training 1,330 people with funding received directly from donors.
4. Dissemination of the Users' Guide for Called to Care workshops to all organisations expressing an interest in running a workshop.
5. Stepping Stones: handing over all ownership and management and copyright of Stepping Stones materials to Alice Welbourn and the Salamander Trust. Alice Welbourn is the author of all Stepping Stones materials, and coordinates the implementation of the Stepping Stones programme worldwide.
6. Production by local partners of 5,000 copies of Called to Care book 8 in the Chichewa language in Malawi; 6,190 copies of Called to Care book 9, 'More and Better Food', in Ndebele and Chichewa, in Zimbabwe and Malawi; and of 500 copies of the Portuguese version of the 'What Can I Do?' video in Mozambique.
7. Ongoing partnership with many organisations in Africa which have made an invaluable contribution to the dissemination and implementation of our materials, by distribution, training and facilitating workshops.
8. Ongoing marketing and distribution.
9. Monitoring and evaluation: continued correspondence and distribution of feedback forms, mainly by email.
10. Updating and maintenance of the website, with information and news stories on our partners in Africa, as well as full information on our resources.
11. Uploading to the website all Called to Care books and Strategies for Hope videos, so that they are available to download free once distribution by the charity ceases in early 2016.

Full details of activities in the charity's Annual Review 2015-2016.

STRATEGIES FOR HOPE TRUST

TRUSTEES' REPORT (CONTINUED)

FOR THE PERIOD ENDED 29 FEBRUARY 2016

Financial review

The accounts have been prepared in accordance with the accounting policies set out in Note 1 to the accounts. The trust is managed on a project basis, with minimal overheads, and expenditure is not authorised before funding has been secured.

The managers of the charity are retiring in early 2016. The Strategies for Hope Trust will cease to operate as a company and charity by the end of March 2016. Financial accounting was concluded as at 29 February 2016.

Funds brought forward at the beginning of the year totalled £16,259. Income for the year was £45,450, and expenditure was £61,709, leaving a balance to carry forward of zero.

After all expenses were cleared, a surplus of approximately £3,080 in unrestricted funds allowed us to distribute small grants to seven different partners in Africa, to enable them to run Called to Care workshops, and in one case to reprint some French editions of Called to Care books.

Further income and expenditure details are in the attached financial statements, and a full statement of activities can be found in the charity's Annual Review 2015-2016.

Plans for the future

The Strategies for Hope Trust ceased to exist as a charity and company at the end of the year 2015-2016, with financial activities ceasing by 29 February 2016.

The trustees have decided that the ownership of the Strategies for Hope website should be transferred to Glen and Alison Williams, who plan to maintain and update it on a voluntary basis. This will include guidance for training in Called to Care workshops, and promoting partners' experiences of using Strategies for Hope materials. Other ongoing activities will include correspondence with partners and users of materials and monitoring and evaluation. All Called to Care books and all videos will remain available for free downloading from the website for the foreseeable future.

This will be the final Trustees report for the Strategies for Hope Trust.

On behalf of the board of Trustees



.....
J Rowland

Trustee

Dated:

9/3/16

STRATEGIES FOR HOPE TRUST

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF STRATEGIES FOR HOPE TRUST

I report on the accounts of the for the period ended 29 February 2016, which are set out on pages 5 to 11.

Respective responsibilities of Trustees and examiner

The trustees, who are also the directors of Strategies for Hope Trust for the purposes of company law, are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011, the 2011 Act, and that an independent examination is needed.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- (i) examine the accounts under section 145 of the 2011 Act;
- (ii) to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- (iii) to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (a) which gives me reasonable cause to believe that in any material respect the requirements:
 - (i) to keep accounting records in accordance with section 386 of the Companies Act 2006; and
 - (ii) to prepare accounts which accord with the accounting records, comply with the accounting requirements of 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities;have not been met; or
- (b) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Anna Chapman FCA
Chapman Worth Limited
6 Newbury Street
Wantage
Oxfordshire
OX12 8BS

Dated: 15/5/16

STRATEGIES FOR HOPE TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE PERIOD ENDED 29 FEBRUARY 2016

	Notes	Unrestricted funds £	Restricted funds £	Total 2016 £	Total 2015 £
<u>Incoming resources from generated funds</u>					
Donations and legacies	2	1,090	9,993	11,083	6,838
Investment income	4	-	-	-	1
		1,090	9,993	11,083	6,839
Incoming resources from charitable activities	3	-	33,259	33,259	73,335
Other incoming resources	5	1,108	-	1,108	2,242
Total incoming resources		2,198	43,252	45,450	82,416
<u>Resources expended</u>					
Charitable activities					
Direct charitable expenditure	6	9,362	48,404	57,766	90,428
Governance costs		1,343	2,600	3,943	1,628
Total resources expended		10,705	51,004	61,709	92,056
Net outgoing resources before transfers		(8,507)	(7,752)	(16,259)	(9,640)
Gross transfers between funds		(136)	136	-	-
Net expenditure for the year/ Net movement in funds		(8,643)	(7,616)	(16,259)	(9,640)
Fund balances at 1 April 2015		8,643	7,616	16,259	25,899
Fund balances at 29 February 2016		-	-	-	16,259

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

STRATEGIES FOR HOPE TRUST

BALANCE SHEET

AS AT 29 FEBRUARY 2016

	Notes	2016 £	£	2015 £	£
Current assets					
Debtors	10	-		226	
Cash at bank and in hand		-		29,504	
				29,730	
Creditors: amounts falling due within one year	11	-		(13,471)	
Total assets less current liabilities			-		16,259
Income funds					
Restricted funds	12		-		7,616
Unrestricted funds			-		8,643
			-		16,259

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the period ended 29 February 2016. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The directors acknowledge their responsibilities for ensuring that the company keeps accounting records which comply with section 386 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the company.

These accounts have been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

The accounts were approved by the Board on March 6th 2016


J Rowland
Trustee

Company Registration No. 04814266

STRATEGIES FOR HOPE TRUST

NOTES TO THE ACCOUNTS

FOR THE PERIOD ENDED 29 FEBRUARY 2016

1 Accounting policies

1.1 Basis of preparation

The company has now ceased activities and will be struck off. The financial statements have not been prepared on a going concern basis.

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Companies Act 2006.

1.2 Incoming resources

Donations, legacies and other forms of voluntary income are recognised as incoming resources when receivable, except insofar as they are incapable of financial measurement.

1.3 Resources expended

Charitable activities include expenditure associated with promoting education, and the protection and preservation of health by:

- a) supporting community based responses to health and development problems affecting deprived and marginalised sections of society world-wide
- b) producing and disseminating printed and audio-visual material designed to enable effective responses to major health and development problems
- c) Strengthening the capacity of organisations in developing countries to produce and disseminate such materials.

Governance costs include those incurred in the governance of the charity and its assets. They are primarily associated with constitutional and statutory requirements.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Plant and machinery	25% straight line
---------------------	-------------------

1.5 Funds

Unrestricted funds - these are funds which can be used in accordance with the charitable objects at the discretion of the trustees.

Restricted funds - these are funds that can only be used for a particular restricted purpose within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for a particular purpose.

STRATEGIES FOR HOPE TRUST

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE PERIOD ENDED 29 FEBRUARY 2016

2 Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2016 £	Total 2015 £
Donations and gifts	<u>1,090</u>	<u>9,993</u>	<u>11,083</u>	<u>6,838</u>

Restricted donations were received and allocated for the following projects:

Partners in Africa £9,693 (2015 - £3,653)
Called To Care £300 (2015 - £1,185)
Angelique Film £Nil (2015 - £350)

3 Incoming resources from charitable activities

	2016 £	2015 £
Grants received	<u>33,259</u>	<u>73,335</u>

Grants for restricted purposes were received and allocated to the following projects:

Called to Care £33,259 (2015 - £73,215)
Stepping Stones £Nil (2015 - £120)

4 Investment income

	Total 2016 £	Total 2015 £
Interest received	<u>-</u>	<u>1</u>

5 Other incoming resources

	2016 £	2015 £
Sales to distributors (TALC)	802	1,691
Direct sales of products	306	551
	<u>1,108</u>	<u>2,242</u>

STRATEGIES FOR HOPE TRUST

NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE PERIOD ENDED 29 FEBRUARY 2016

6 Total resources expended

	2016 £	2015 £
Charitable activities		
<u>Direct charitable expenditure</u>		
Activities undertaken directly	57,766	90,428
Governance costs	3,943	1,628
	<u>61,709</u>	<u>92,056</u>

Governance costs includes payments to the independent examiner of £2,200 (2015: £1,400) for independent examination fees.

7 Activities undertaken directly

	Angelique Video £	Called to Care £	Partners in Africa £	Stepping Stones £	Total Restricted £
Editing and co-authors	-	-	-	-	-
Drafting and production	17	-	-	-	17
Translation	-	1,485	-	-	1,485
Illustration	-	2,097	-	-	2,097
Printing	-	1,036	-	-	1,036
Marketing and distribution	60	4,517	-	-	4,577
Postage and packing	-	8,407	-	511	8,918
Website	-	2,049	-	-	2,049
Training workshops	-	12,622	-	-	12,622
Networking	-	1,128	-	-	1,128
Project coordination	-	3,444	-	-	3,444
Donation: bank fees	-	-	186	-	186
Donations	-	-	12,245	-	12,245
Independent examiner's fee	-	1,200	-	-	1,200
	<u>77</u>	<u>37,985</u>	<u>12,431</u>	<u>511</u>	<u>51,004</u>
					Total Unrestricted

	£
Drafting and production	102
Printing	529
DVD/CD duplication	74
Marketing and distribution	2,236
Postage and packaging	1,203
Training workshops	2,496
Project coordination	4,065
	<u>10,705</u>

STRATEGIES FOR HOPE TRUST

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE PERIOD ENDED 29 FEBRUARY 2016

8 Trustees

None of the Trustees (or any persons connected with them) received any remuneration or benefits from the during the period.

9 Employees

There were no employees during the period.

10 Debtors	2016 £	2015 £
Other debtors	-	226

11 Creditors: amounts falling due within one year	2016 £	2015 £
Trade creditors	-	47
Accruals	-	13,424
	-	13,471

12 Restricted funds

The income funds of the charity include restricted funds comprising the following balances of donations and grants held on trust for specific purposes:

	Movement in funds				
	Balance at 1 April 2015	Incoming resources	Outgoing resources	Transfers in/ (out)	Balance at 29 February 2016
	£	£	£	£	£
Called To Care	4,427	33,559	(37,985)	(1)	-
Partners in Africa	2,608	9,693	(12,431)	130	-
Stepping Stones	504	-	(511)	7	-
Angelique Film	77	-	(77)	-	-
	7,616	43,252	(51,004)	136	-

Unrestricted charity funds totalling £136 were transferred to the projects above to cover their final costs.

STRATEGIES FOR HOPE TRUST

NOTES TO THE ACCOUNTS (CONTINUED) FOR THE PERIOD ENDED 29 FEBRUARY 2016

13 Analysis of net assets between funds

	Unrestricted £	Restricted £	Total £
Fund balances at 29 February 2016 are represented by:	—	—	—
	-	-	-
	==	==	==



STRATEGIES FOR HOPE TRUST

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